



Doosan Babcock

How UK thermal power plant cleaned up their act.....for what future?

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Presentation Overview

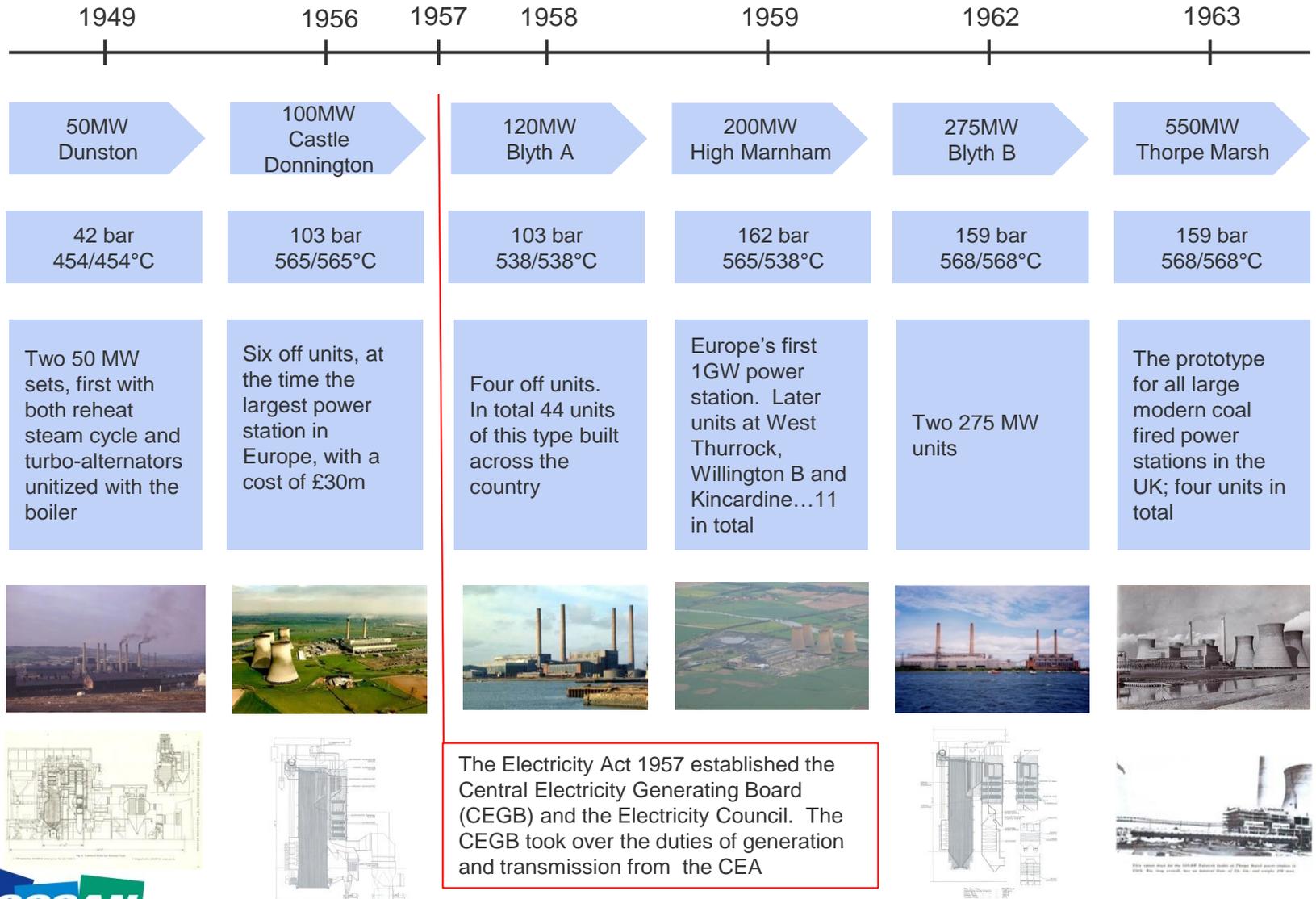
- The growth of coal fired power stations in the UK from 1950 onwards
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- The 1980's acid rain debate and the introduction of SO_x and NO_x control
- Fundamentals of NO_x emission control
- Low NO_x burner design and development
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Coal fired electricity generation in the UK pre 1950

- 1920'sover 480 authorised suppliers of electricity in England and Wales
 - Generating and supplying electricity at a variety of voltages and frequencies
 - Typical plant sizes around 10MW
 - Most coal fired plant were of the mechanical grate design; first pulverised fuel boiler tested in the USA in 1918
 - Pulverised fuel approach accepted in the UK a decade or so later
- Electricity Supply Act 1926 created a central authority, the Central Electricity Board, to promote a national transmission system operating at 132kV
 - Transmission system largely completed by the end of 1935
- Electricity Act 1947 brought the distribution and supply activities of 560 separate organisations in England and Wales under state control and integrated them into 12 regional Area Boards ..British Electricity Authority (B.E A) formed; name changed to Central Electricity Authority in 1954

UK Coal Fired Boiler Development ...1949 to 1963



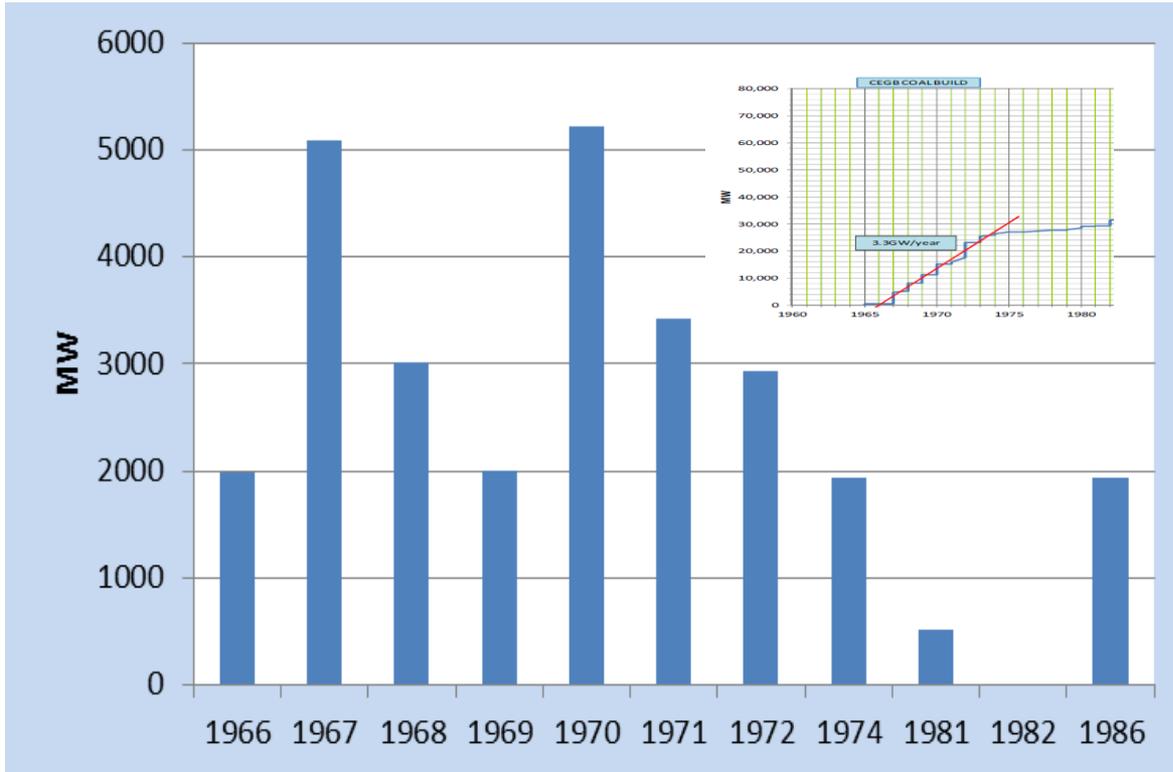
The Supercritical Experiment

- Work began in 1962, with generation commencing in 1964, at Drakelow C on
 - Two 350 MWe John Thompson boilers
158.5 bar, 593 deg C superheat, 565 deg C reheat
 - Two 375 MWe Babcock and Wilcox boilers
240 bar, similar temperatures
- The first supercritical boiler design in the UK
- Although the implementation, from a business case perspective just about broke even, the decision to go ahead was based on the need to stimulate design development and the production of low cost high temperature steels.
- There were many problems associated with the plant design
 - Boiler flue gas leakage
 - Metallurgical issues with the high temperature materials
 - Corrosion issues
- The experience damaged the reputation of supercritical boilers in the UK and no more were ever built...there was more success in Europe and supercritical designs became the norm from the 1970's onward



..and then.....the 60's "Dash for Coal"

- All based around the Thorpe Marsh prototype design
- 1974 saw the introduction of the first opposed wall fired boiler design ..Drax



Year	Station	Installed Capacity (MW)
1966	Ferrybridge C	1,995
1967	Eggborough	1,960
1967	West Burton	1,972
1967	Cockenzie	1,152
1968	Ratcliffe	2,000
1968	Tilbury B	1,020
1969	Cottam	2,008
1970	Kingsnorth	1,940
1970	Ironbridge	970
1970	Longannet	2,304
1971	Fiddler's Ferry	1,961
1971	Aberthaw	1,455
1972	Rugeley	1,006
1972	Didcot A	1,925
1974	Drax A	1,935
1981	Kilroot	520
1986	Drax B	1,935

Boilermakers	
Babcock & Wilcox	22
Foster Wheeler / John Brown	14
ICL	12
Foster Wheeler	4
John Thompson	4
Clarke Chapman	1

Turbine suppliers	
Parsons	20
AEI	9
EE	12
GEC	16



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- The 1980's acid rain debate and the introduction of SO_x and NO_x control
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Typical UK Fuel Supply specification

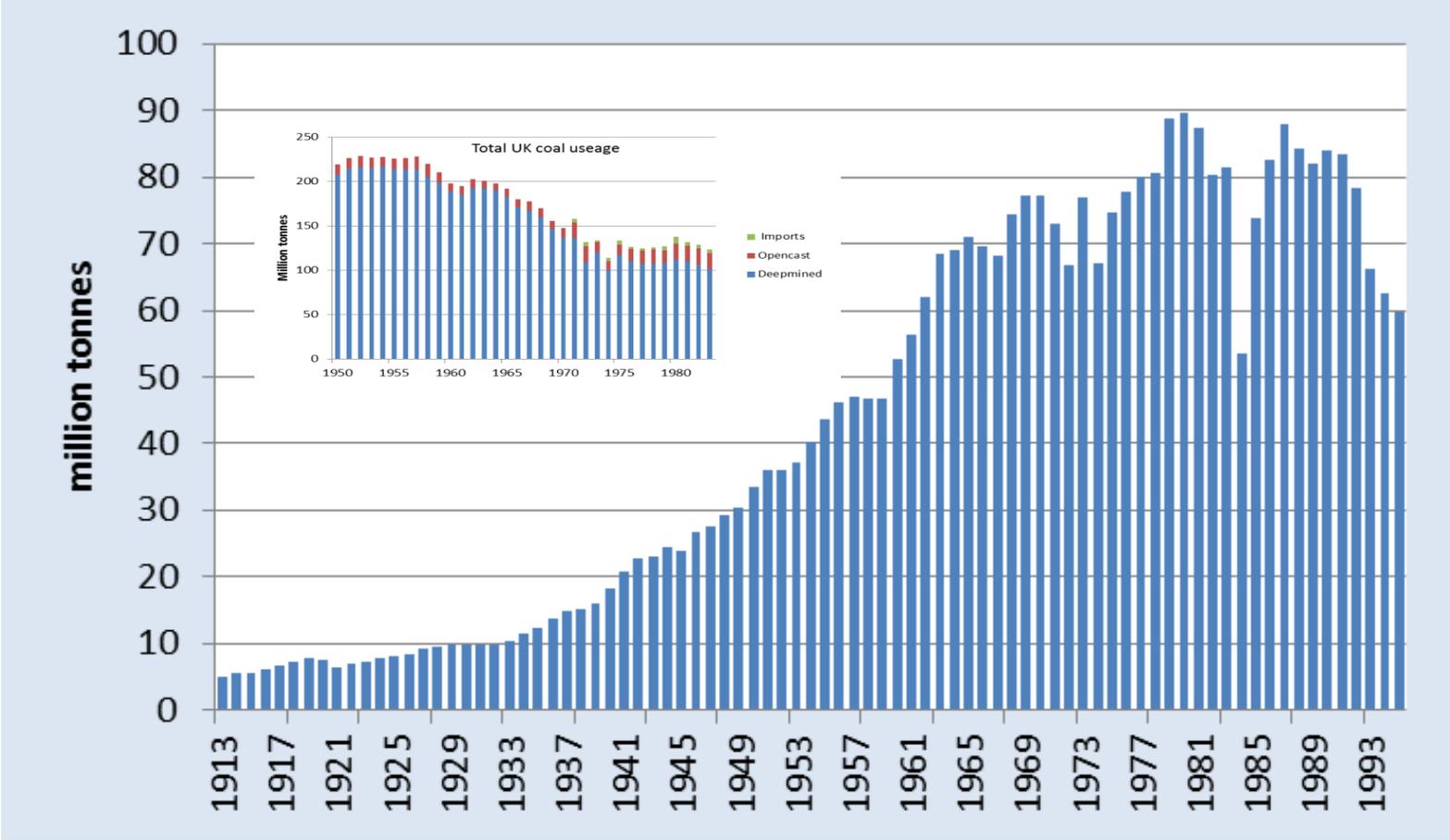
- Castle Donnington Fuel Supply specification

	1	2	3	4	5
	Typical Basic Fuel	Range of 95% of supplies			Limits of 100% Supplies
		Limits	Typical High Moisture Fuel	Typical High Ash Fuel	
<i>Proximate Analysis</i>					
Moisture inherent ... %	} 14.0	5.5 - 18.0	18.0	6.7	Max. 20
Moisture free ... %	} }				
Ash ... %	14.0	5.2 - 23.0	6.4	23.0	Max. 23
Volcanic matter ... %	29.0	27.0 - 34.0	28.0	27.6	Min. 25
Fixed carbon ...	43.0	36.5 - 49.5	47.6	42.7	---
Sulphur ... %	1.5	0.6 - 2.5	0.8	0.7	Max. 2.7
Phosphorus ... %	0.02	0.001 - 0.05	0.01	0.03	Max. 0.07
Chlorine ... %	0.3	0.01 - 0.5	0.30	0.50	Max. 0.7
Gross Calorific Value ...	10350	9500 - 11500	11030	10220	Min. 9000
Net Calorific Value (B.Thu/lb) ...	9850	9000 - 11000	10470	9820	---
Ash in Reducing Atmosphere Initial Deformation °C ...	11500	1100 - 1285	1180	1150	Min. 1050
Fusion Temperature °C ...	1200	1150 - 1375	1250	1220	Min. 1100

- East Midlands coala typical UK coal.. (over 800 UK coal mines in operation)
 - No Nitrogen specificationNOx emissions not a design consideration
 - Typical nitrogen level 1.5% and Fuel Ratio (FC/VM) 1.48
 - Sulphur level in East Midlands coal low relative to other UK coal...2.5 to 2.7% not atypical

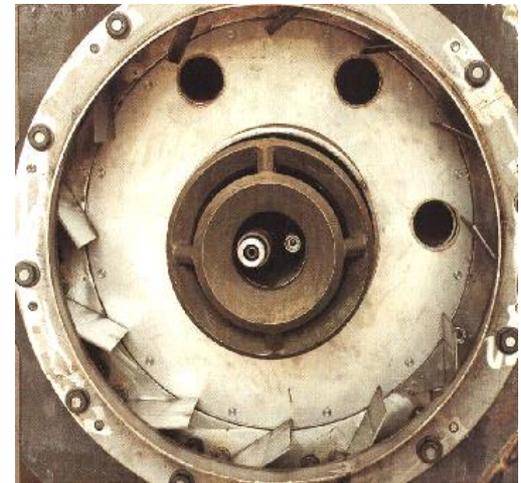


UK coal used in electricity generation



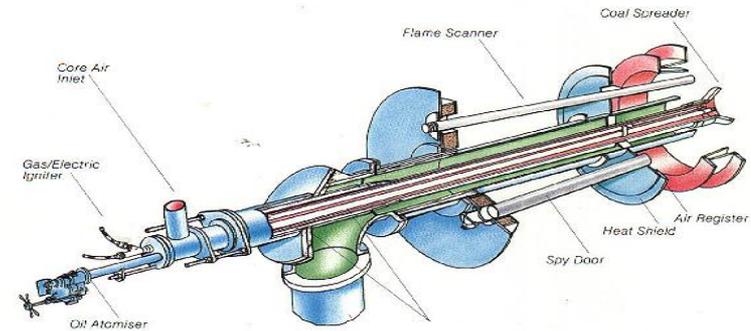
Boiler / Combustion Basic Design principles

- The basic driving force parameters in the design evolution were overall efficiency and cost
- As such the trend was to design the combustion chamber to be compact, and as size increases the design became relatively more compact e.g. Ferrybridge is single wall fired and has a residence time of ~1.2 seconds from top row of burners to the furnace exit; Drax is opposed wall fired, with a division wall, and has a residence time of ~1 second.....more intense hotter combustion.
- Accordingly, the majority of wall fired boiler designs used circular coal burners, designed for fast mixing and high combustion efficiency
 - NOx emission levels never a design consideration
 - Designed for high volatile bituminous coals, evolving in size and operational features as plant size increased



Conventional Circular Coal Burner : Typical Combustion Performance

- Typical Combustion Performance
 - NOx emissions of 1000 - 1700 mg /Nm³ @ 6% oxygen
 - Drax ~ 1270 – 1415 mg /Nm³
 - Ferrybridge ~ 1100 mg/Nm³
 - Cockenzie ~ 900 to 1000 mg/Nm³
 - CO emissions of less than 100 vppm
 - Carbon in flyash approximately 1 – 2%
 - GCV Loss approximately 0.2 – 0.4%
 - Overall plant efficiency between 33 – 37%
 - With a 1.0% sulphur coal typical SOx levels 2200 mg/Nm³



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Acid Rain...and its effects...UK denial

- In 1980, the UK produced 26.2% of total European Community (EC) large plant SO₂ emissions, 3,883 kt/year, and 26.7% of total community large plant NO_x emissions (1016 kt / year)
- In 1982 FRG recognised the link between plant emissions and German forest die-back....despite UK protestations..... and pressed for EC action against “ The Dirty Man of Europe”
- ~ 80% of electricity generation in the UK from coal fired plant
- In December 1983 the EC introduced COM (83)704, for new and existing combustion plants, calling for 60% SO₂ reduction and 40% NO_x and dust reduction by 1995

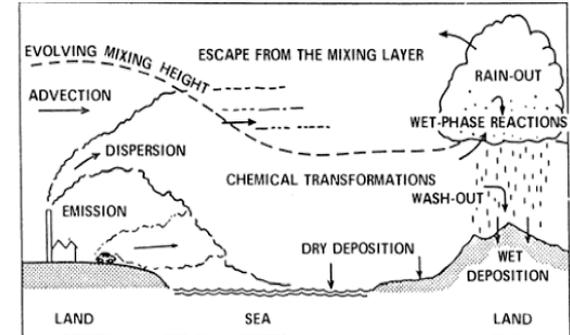


Fig. 1.1. Processes involved in the deposition of atmospheric pollutants.

Acid Rain...and its effects...UK denial

- The principles behind COM (83) 704 were debated for five years
 - Within the EC, environmental policy at loggerheads with energy policy
 - UK continued to question the EC approach
 - Questioned the scientific evidence on acid rain
 - Costs of FGD retrofit and NOx reduction prohibitive could not be justified
 - SO₂ and NOx reduction technologies unproven on UK coal and in UK boiler applications
- UK government position
 - To achieve 30 per cent reduction on 1980 levels of SO₂ and NOx emissions by the end of 1990s,
 - “..... although the very substantial expenditure required to install flue gas desulphurisation plant at existing power stations could not be justified while scientific knowledge was developing and environmental benefits remained unclear”

Acid Rain...and its effects....UK acceptance

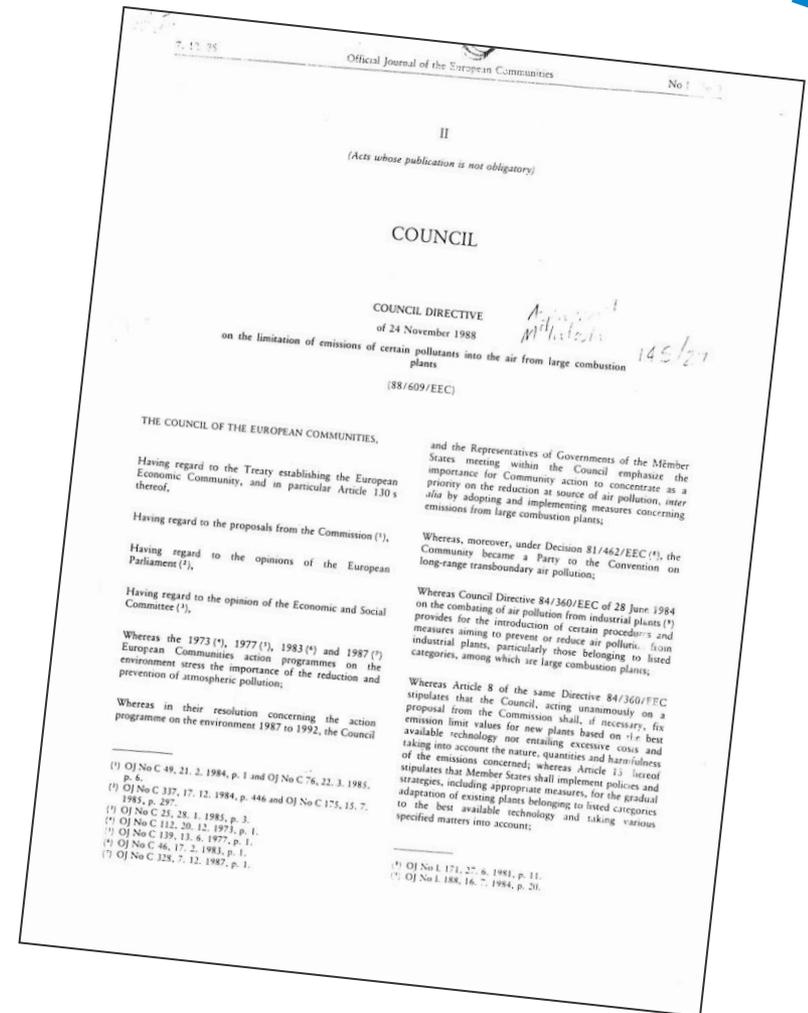
- In 1986 the UK accepted the scientific evidence for the first time
 - Over three years the CEGB planned to *"spend over £20M investigating sulphur reduction in coal, desulphurising flue gas, fluidised-bed combustors, furnace burners with reduced outputs of oxides of nitrogen, and coal gasifiers with reduced emissions"*
- CEGB recommended FGD installation at Drax (part of a 6GW retrofit package) and on future new coal fired stations, albeit with a notably restrained timeline....ultimately Drax FGD initiated in 1988, operational 1995, also Ratcliffe had FGD installed in the early 1990's
- CEGB initiated a series of three year trials on NO_x reduction, principally to determine the feasibility of NO_x reduction with UK coal on UK plant



CENTRAL ELECTRICITY GENERATING BOARD

Acid Rain...and its effects...UK acceptance

- Large Combustion Plant Directive (LCPD) eventually adopted in November 1988....88/609/EEC
 - BATNEEC for new large combustion plant
 - SO₂ ...20% reduction of 1980 levels from large combustion plant (3883 ktonnes) by 1993, 40% reduction by 1998, 60% reduction by 2003
 - NOx ..20% reduction of 1980 levels from large combustion plant (1016 ktonnes) by 1993, 40% reduction by 1998
 - Individual plant NOx level of 650 mg/Nm³, aligned with FRG and US retrofit plant requirements, adopted by the CEGB



The three UK NOx plant trials

- The plant selected by the CEGB for the series of 3 year trials were

- **Eggborough**, 500MWe front wall fired boiler

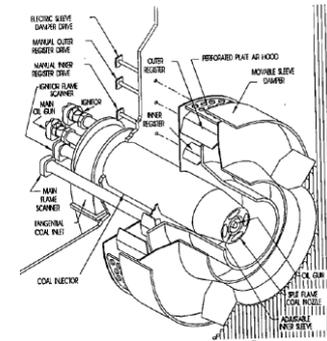
Foster Wheeler burners, based on existing US technology

- **Fiddler's Ferry**, 500MWe tangential fired boiler

ICL / Alstom burners, based on existing US technology

- **Drax**, 660MWe opposed wall fired boiler

Doosan Babcock UK developed technology

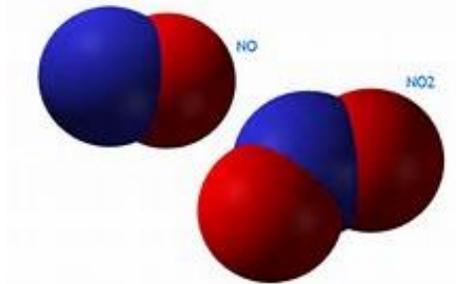


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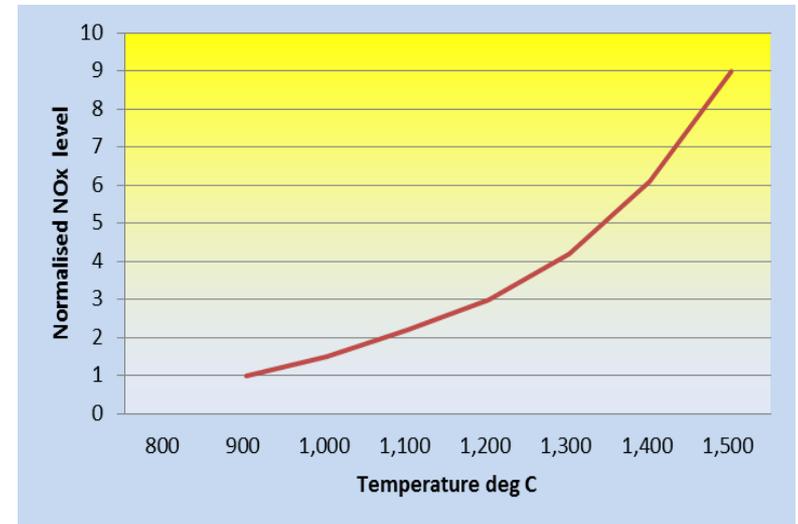
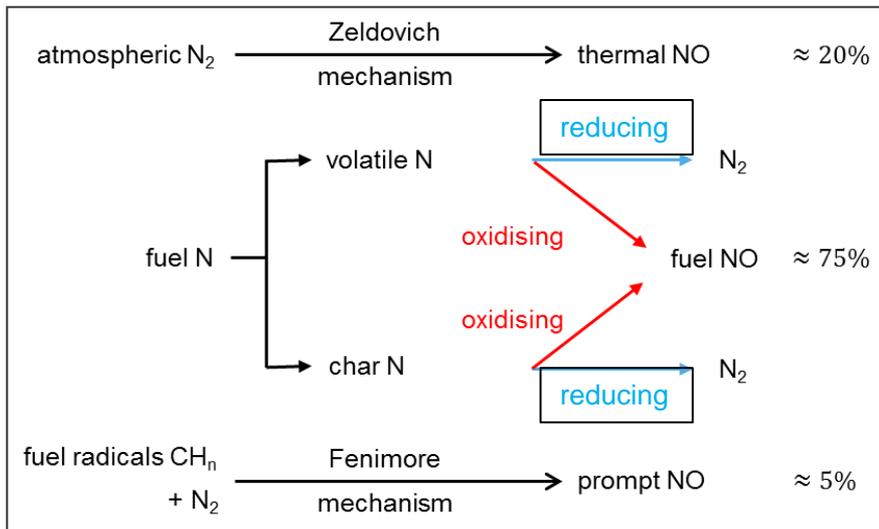
NOx – Nitrogen Oxides

- Nitrogen oxides (NOx) formed during the combustion of pulverised coal are mainly nitric oxide (NO) and nitrogen dioxide (NO₂)
- Typical flue gases contain 90-95% NO and 5-10% of NO₂
- A very small percentage of nitrous oxides (N₂O) are also formed in pulverised combustion ; higher percentages of this greenhouse gas are formed in lower temperature combustion processes
- Together NO and NO₂
 - promote ozone (O₃) formation in the lower troposphere which becomes the primary component of photochemical smog and which is itself a greenhouse gas
 - participate in ozone depletion in the stratosphere, increasing ground level UV-B radiation which in turn contributes to global warming and climate change



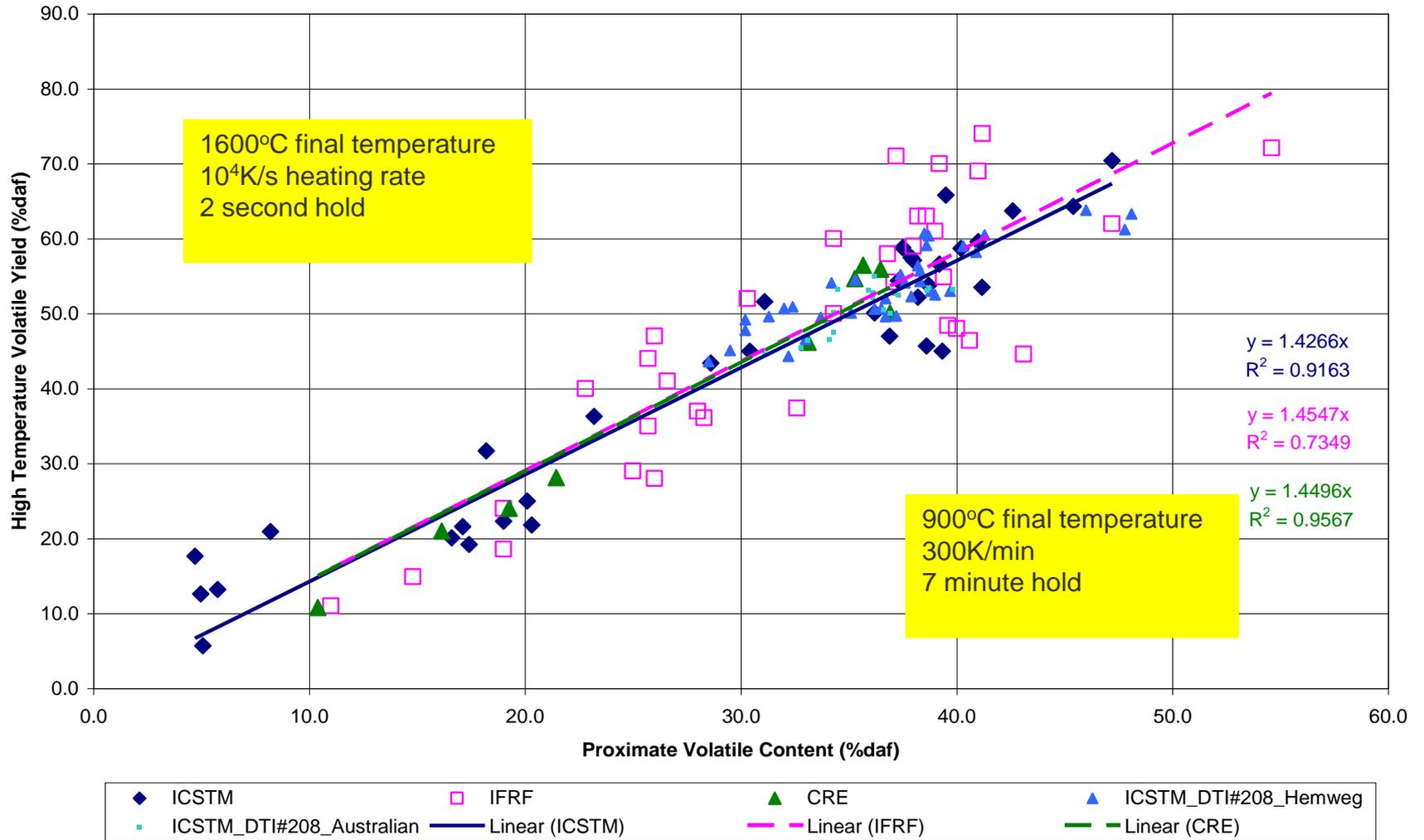
NOx Formation in Pulverised Coal Fired Boilers

- NOx formation in boilers comes from three different routes
 - Thermal NOx from the nitrogen molecules in the air as the air is oxidized at high temperature
 - Fuel NOx from the nitrogen in the fuel as it is released in the volatiles and from the burning char
 - Prompt NOx from interactions between partly burned fuel and air nitrogen

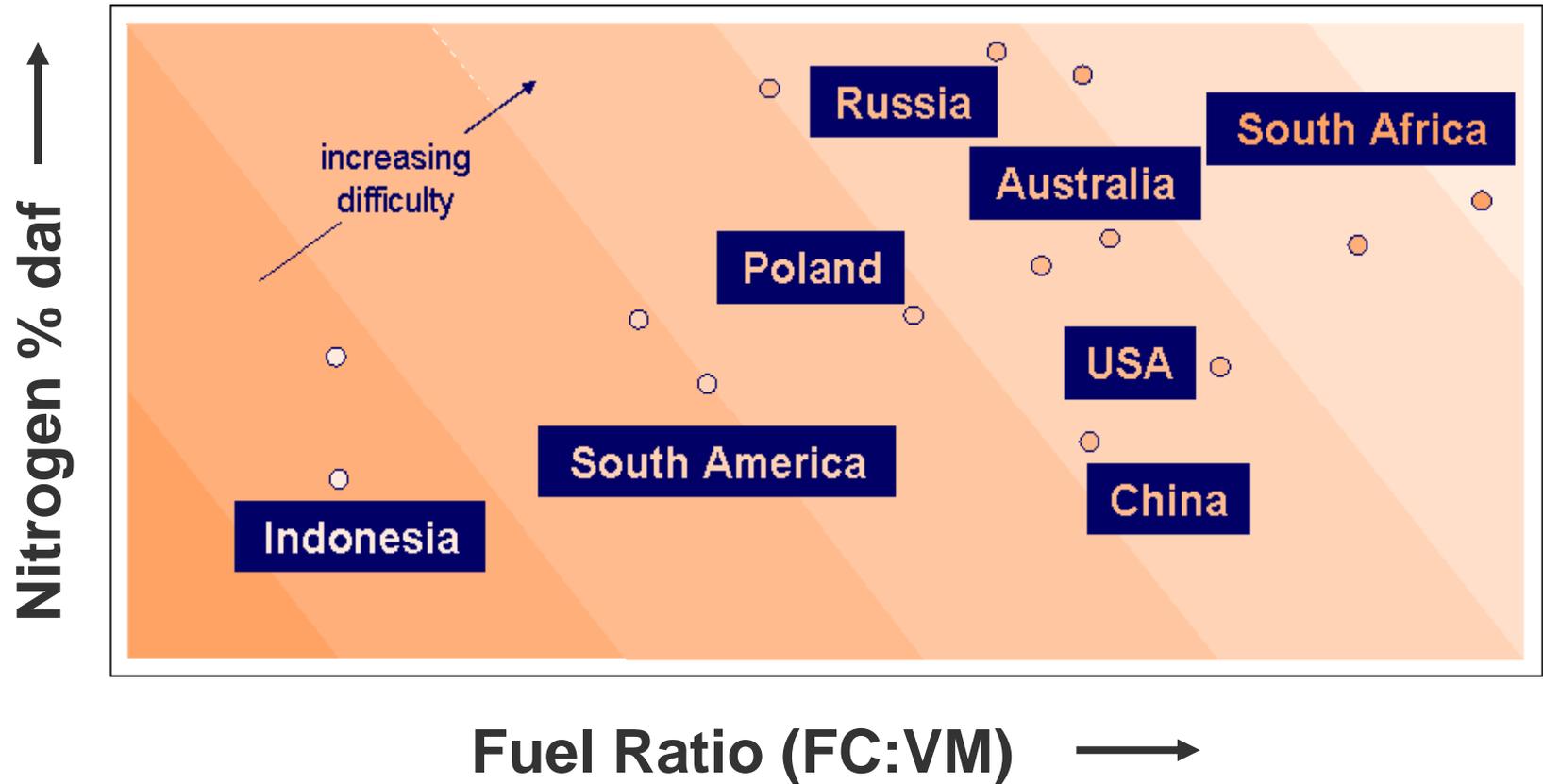


- Fuel and Thermal NOx formation routes dominate in pulverised coal fired boilers

Volatile Yield Characteristics



NOx – Differing Degree of Difficulty according to Coal Type

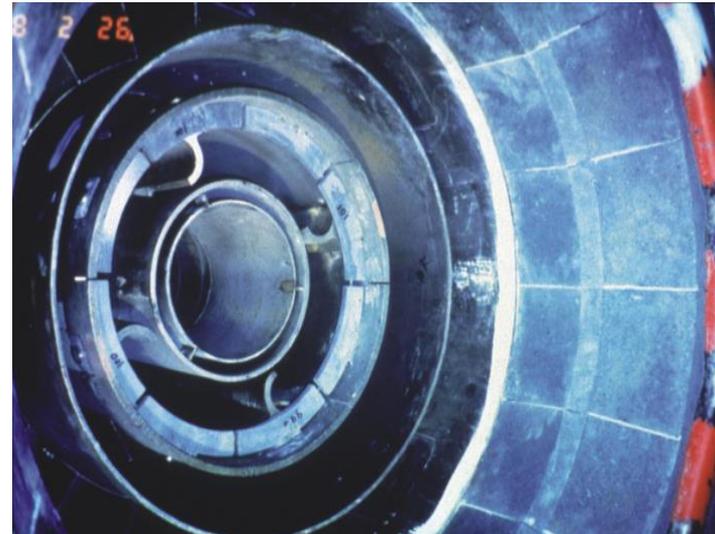
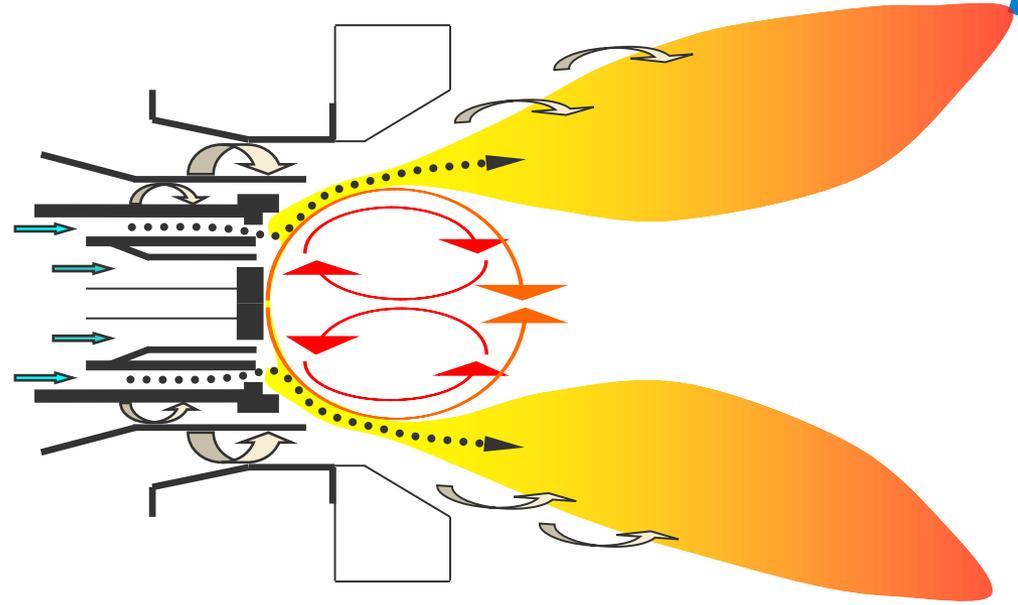


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Low NOx coal burners – design requirements

- Maximise devolatilisation of the fuel and therefore maximise early fuel nitrogen release
- Provide an initial oxygen deficient zone which restricts both the conversion of evolved fuel nitrogen to NOx and the formation of thermal NOx
- Delayed mixing of fuel and air which suppresses temperature throughout the flame length and restricts thermal NOx performance
- Later provision of sufficient oxygen rich residence time which ensure burnout and minimise flame length, with no flame impingement
- Adequate fuel fineness to assist with the early evolution of fuel nitrogen and enable burnout to progress to acceptable levels
- Ensure outer oxidising flame envelope to minimise any potential for side wall corrosioncoal high chlorine content fears



Low NOx Coal Burners – Practical considerations in the 1980's

- Minimise the requirement for any changes to the existing burner throat opening and FD fan head
 - more efficient swirl generation
- Minimise the amount and complexity of moving parts to improve mechanical integrity
 - fixed vane swirl generation with bypass for swirl adjustment
- Elimination of high wear mechanical flame stabilisation devices (coal impellers) and improved turndown
 - aerodynamic flame stabilisation by promotion of internal recirculation of furnace gases by incorporation of adequate core and primary air tube bluff body
- During the course of burner development additional features were incorporated
 - adjustment of the fuel stream to enhance staging and ignition characteristics
 - inlet elbow design
 - introduction of fuel collectors
 - enhanced flame root stabilisation
 - via a flameholder



Doosan Babcock low NOx burner development

Through 1985

- FH industrial boiler in Renfrew converted to a burner test facility
 - Two 12MW burners installed....1/3rd geometric scale of the Drax burner...so called Mark I design



Doosan Babcock low NOx burner development

August / September 1986

- Two 37MW Mark I low NOx burners installed in Ferrybridge Power Station
 - One burner in centre of top row...primarily for mechanical integrity assessment
 - One burner in wing burner position of bottom row
 - Dedicated monitored air supply installed
 - Flame probing ports installed along side wall to enable assessment of flame structure to be made
 - Standard circular register burner in opposite wing position also studied
 - Dedicated air supply
 - Flame probing ports also installed

October to December 1986

- Low NOx and Circular register burners probed and tested over the operational range in Ferrybridge
- Sufficient confidence in burner performance obtained to proceed with full 60 burner installation in Drax Unit 6

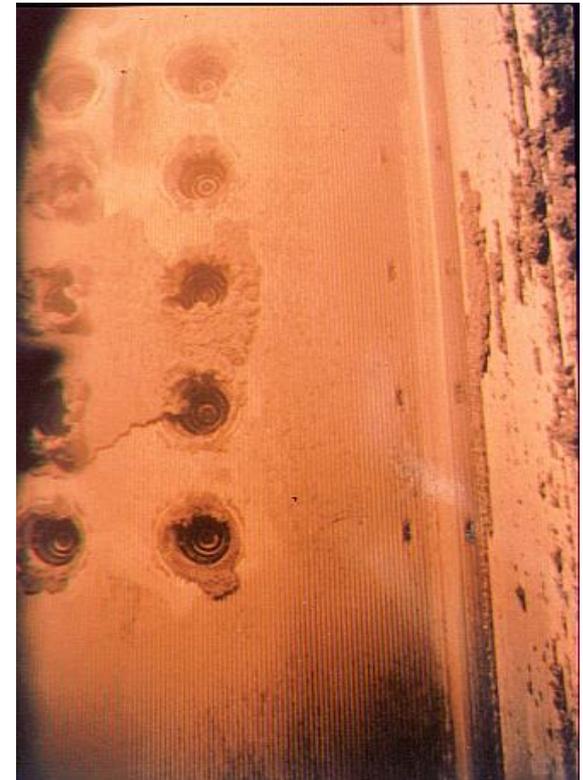
Doosan Babcock low NOx burner development

April to June 1987

- Full boiler complement of sixty Mark I burners installed in Drax Unit 6
- Minimum boiler / pressure part modifications

July to September 1987

- Proving and testing of Mark I design in Drax
- Initial results showed 25 to 30% NOx reduction
 - From 1414 mg/Nm³ to around 1000mg/Nm³
- ButNOx reduction could not be maintained for any length of time due to ash / slag build up in the burner zone / area
- Extensive series of in furnace probing using water cooled video probe
 - Slag build up was associated with two features
 - The bluff bodies in the tertiary air stream
 - The refractory tile design of the burner throat opening



Doosan Babcock low NOx burner development

September 1987 to September 1989

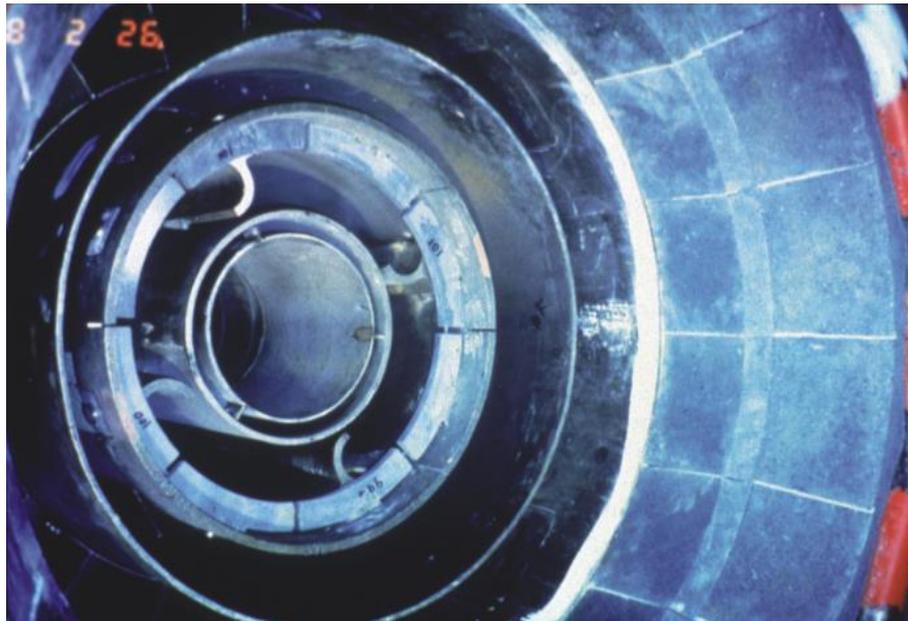
- Concerns over
 - Scaling of low NOx burners from 12 MW to 37MW
 - Representativeness of temperature levels in the FH industrial boiler led Doosan Babcock to invest in a full scale single burner test facility
- Designed to be capable of testing single burners, up to 50MW thermal heat input, on coal, HFO or natural gas
 - Representative residence times
 - Representative time temperature history
 - In flame probing capability
 - Capable of on line (i.e. via mill) or offline (via storage bunker) coal firing
- Burner testing of
 - Circular register burner
 - Mark II low NOx burner ..simple variant of Mark I design with tertiary air bluff bodies replaced by tertiary air swirl
 - Mark III low NOx burner



Doosan Babcock low NOx burner development

September 1987 to September 1989 (contd.)

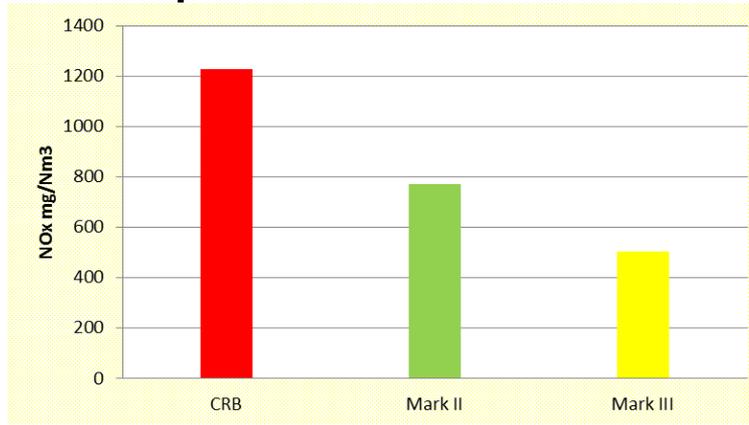
- In parallel with burner development / proving, an extensive investigation into slag build up in burner quarls was undertaken
- Leading front edge tube concept developed
 - No refractory on front face of burner (tile protected by water tube)
 - Minimum refractory tile thickness, compatible with mechanical strength
 - High conductivity tile material (silicon carbide)



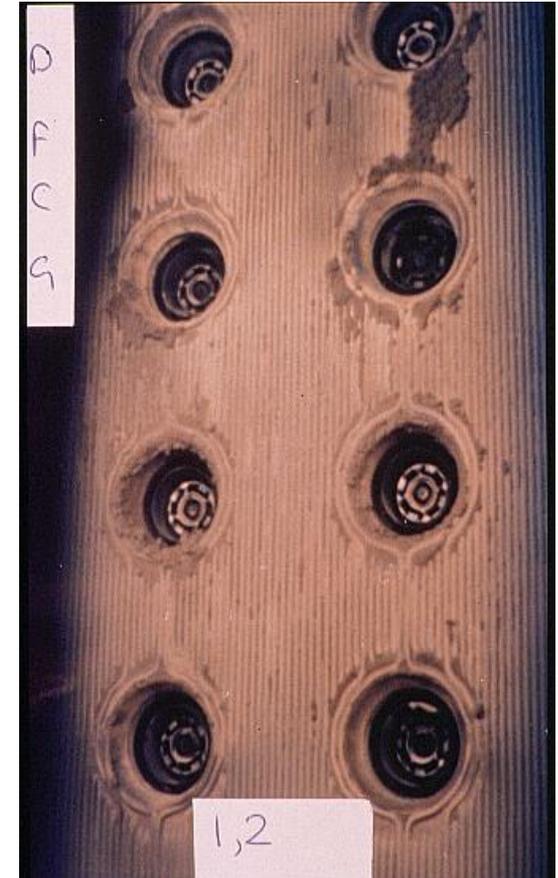
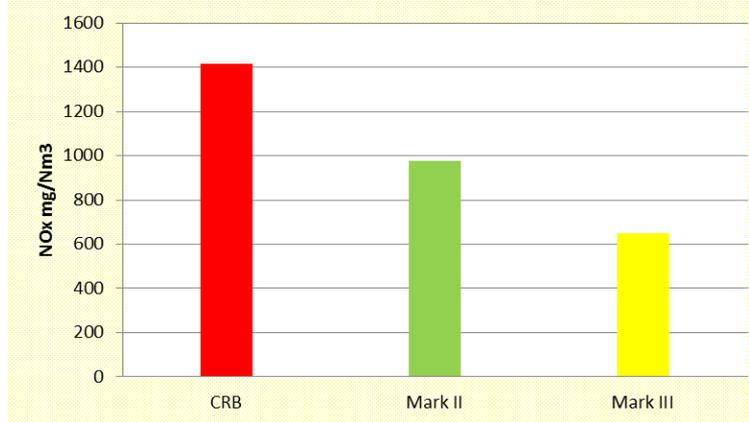
Doosan Babcock low NOx burner development

September 1987 to September 1989

Large Scale
Test Facility



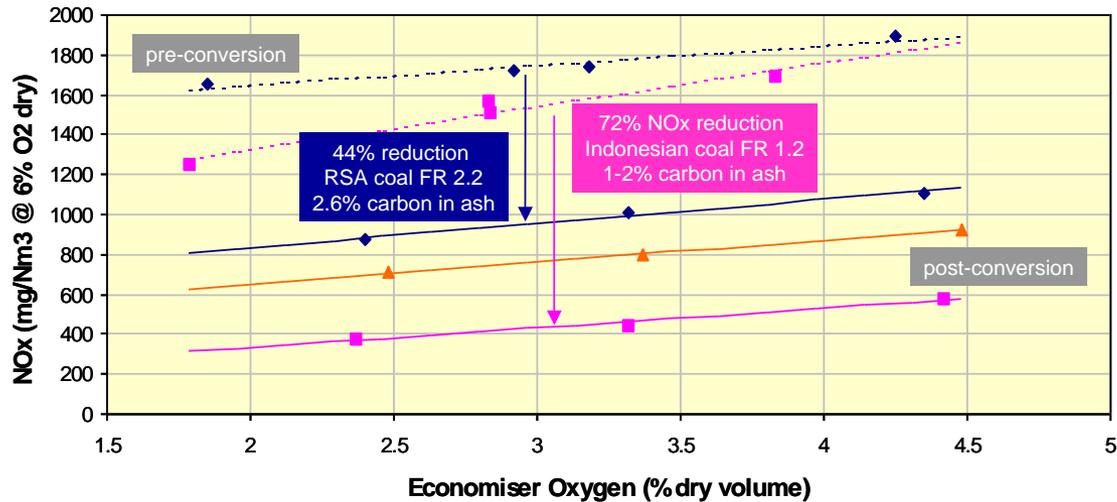
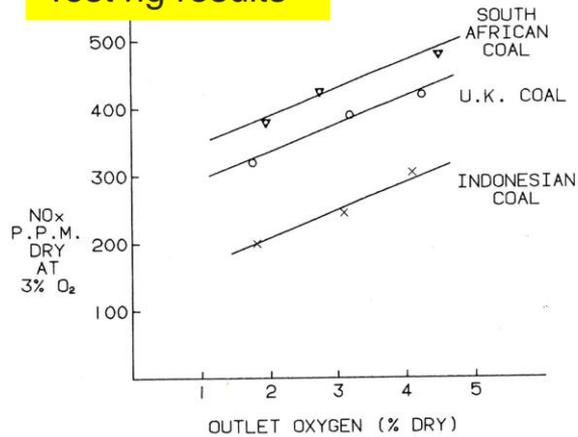
Drax Unit 6



- Mark III design proven, giving confidence that 650mg/Nm3 could be achieved in a single stage mode of operation in UK plant for UK coals

Low NOx burners ..effect of coal quality

Test rig results



Plant Data
Castle Peak B

UK Low NOx burner retrofit programme ..1990's

- The CEGB 3 year trial, initiated in 1986, to “determine the feasibility of NOx reduction, with UK coal and on UK plant” on

- Drax
- Eggborough
- Fiddler's Ferry

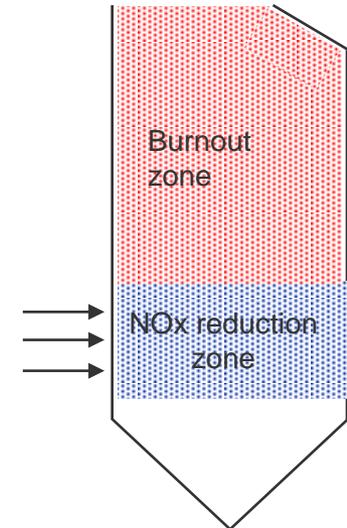


demonstrated that acceptable levels of NOx reduction (to meet 88/609/EEC) could be achieved

- However, it isn't just a matter of replacing burners; the NOx reduction process effectively reduces the burnout time for the fuel and results in an increase in carbon in fly ash

UK Low NOx burner retrofit programme ..1990's

- To minimise the increase, and also control CO levels, attention has to be paid to
 - Air distribution improvements – windbox and individual burners, and air inleakage
 - Fuel distribution measurement and improvement
 - Mill product fineness optimisation – classifier adjustment
 - Burner optimisation – systematic examination of all available burner settings
- Evaluation of “baseline “ combustion performance of each individual plant (and boiler) required to optimise low NOx burner system performance
- The majority of the 1960 built coal fired fleet converted to low NOx burner operation in the 1990's



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And also in the early 1990's.....

- CEGB privatised
 - Three generating companies National Power, PowerGen, Nuclear Electric
 - Transmission activities allocated to the National Grid Company

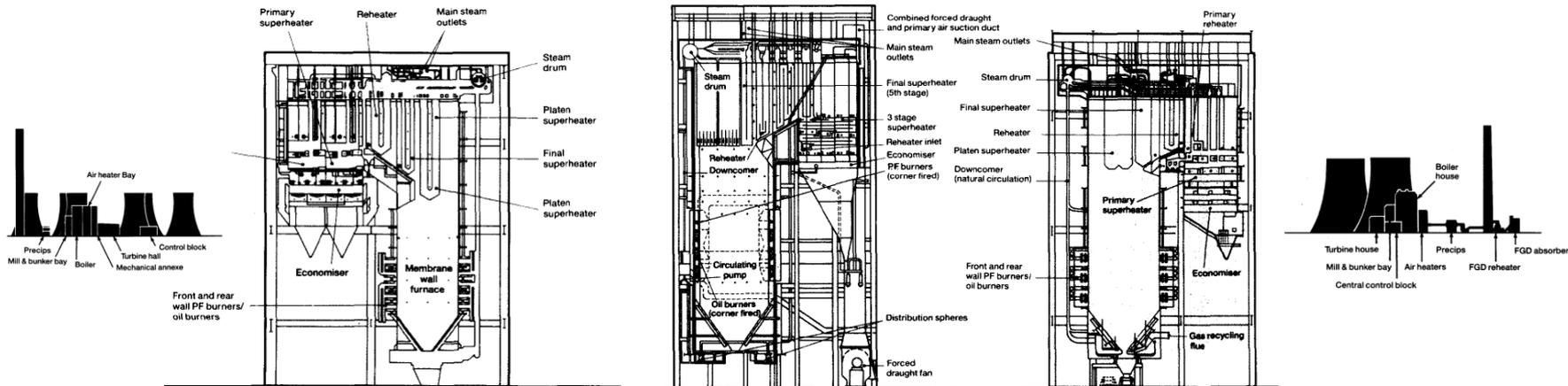


National Power



And also in the early 1990's.....

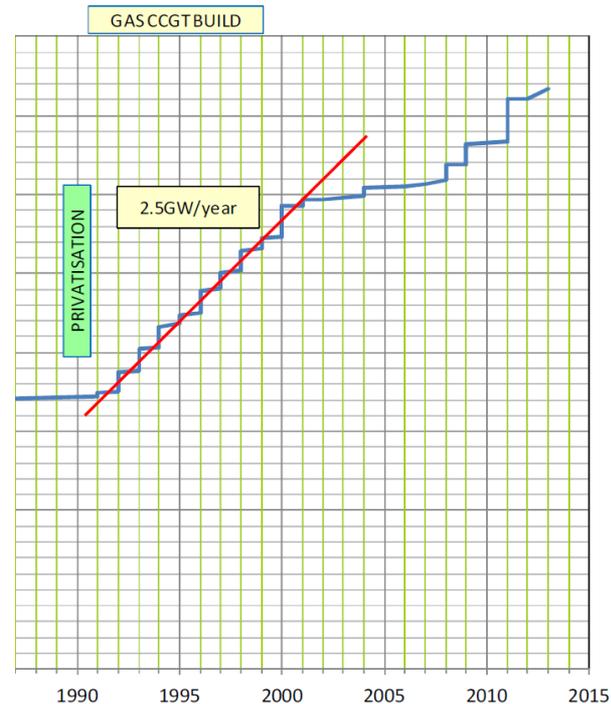
- In late 1984 the CEGB began studies on the design and parameters for future coal fired stations
 - Reflect international trends in the past decade
 - Achieve capital and generation cost savings, with a shorter construction period
- The CEGB decided that its objectives could be best achieved by increasing the unit size from 660MWe to 900MW, subcritical, 180 bar, 568 / 568 deg C
- Both remaining UK boilermakers involved in developing designs



- 1988 CEGB paper “..It is clear...the nation faces a shortage of electricity...in the mid 1990's..this is to be averted by the dual policy of a small family of PWR stations and new coal fired stations using the 900MW units. The industry is ready, able and well prepared to meet the challenge”

And also in the early 1990's.....

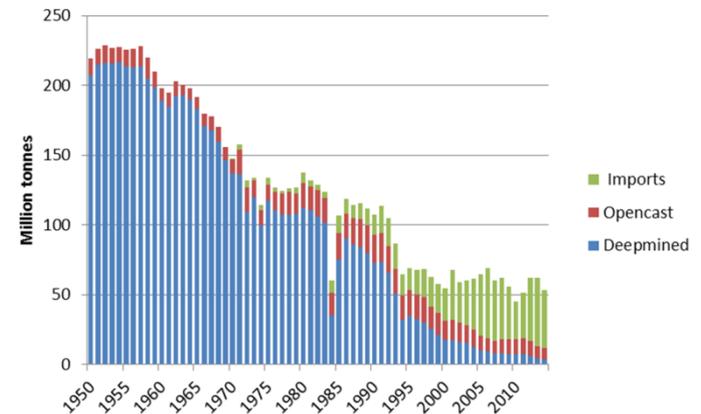
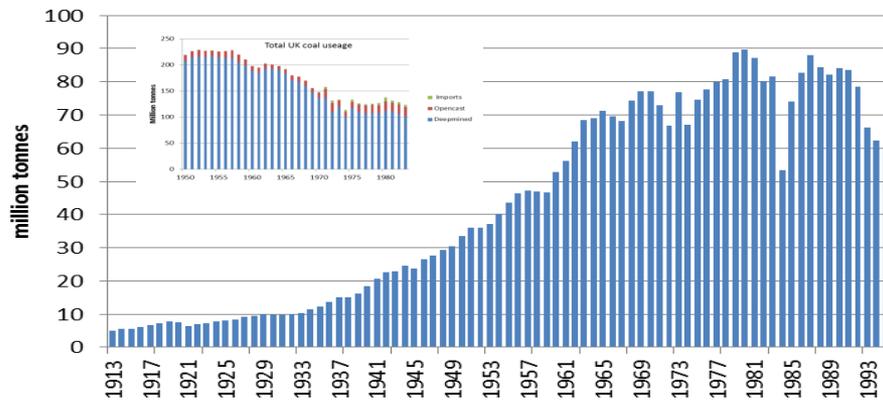
- Ban on using Natural Gas for power generation lifted..sparked a dash for gas



- Two coal fired units at Didcot converted to combined natural gas / coal firing in 1996
- Order placed for Cottam conversion cancelled on UK government instruction

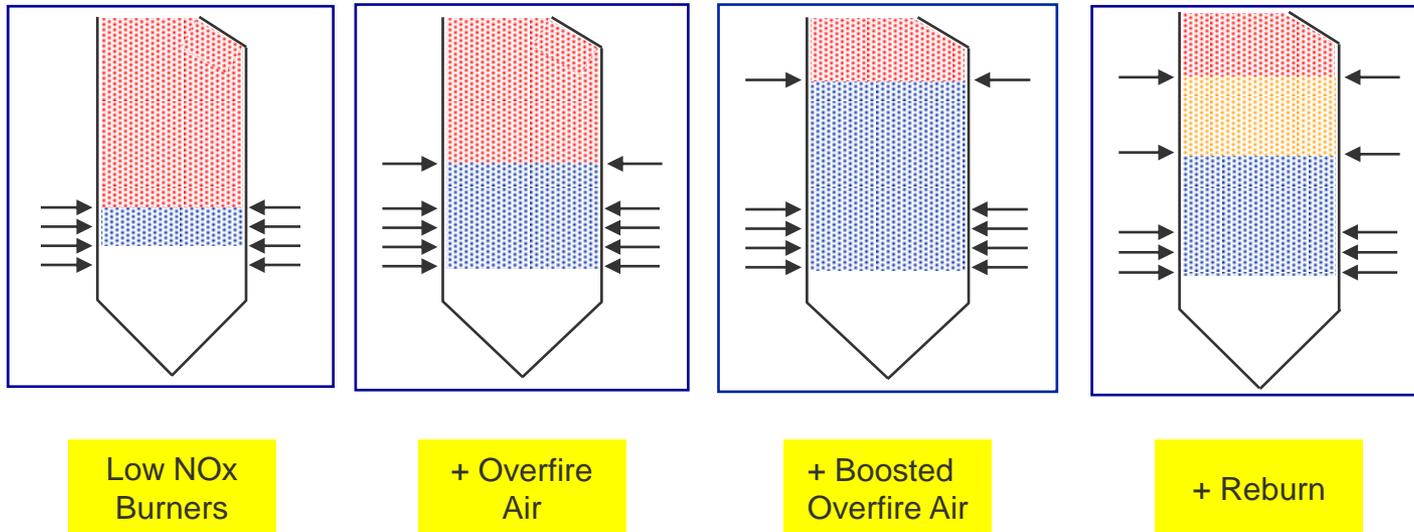
And also in the early 1990's.....

- Pressure on high UK coal prices led to increasing use of imports, aided by
 - Selective use of low Sulphur coals from a SO_x emission perspective
 - Selective use of high volatile coals from a NO_x emission perspective

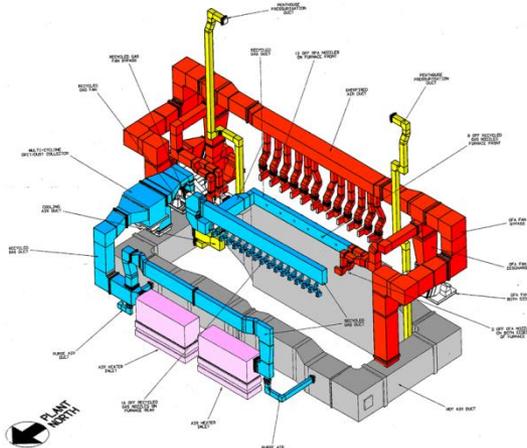
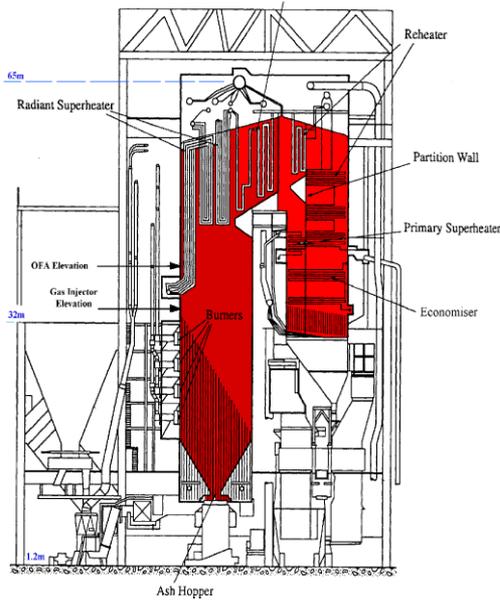


And also in the early 1990's.....

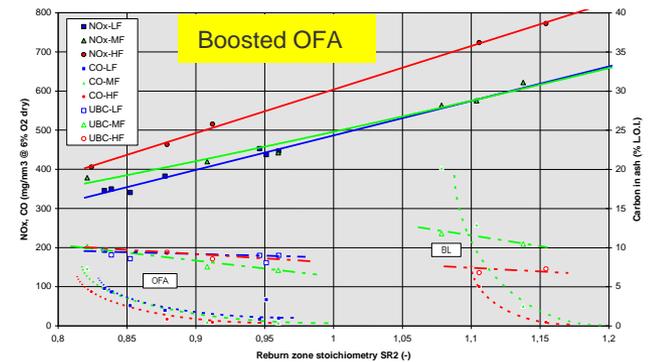
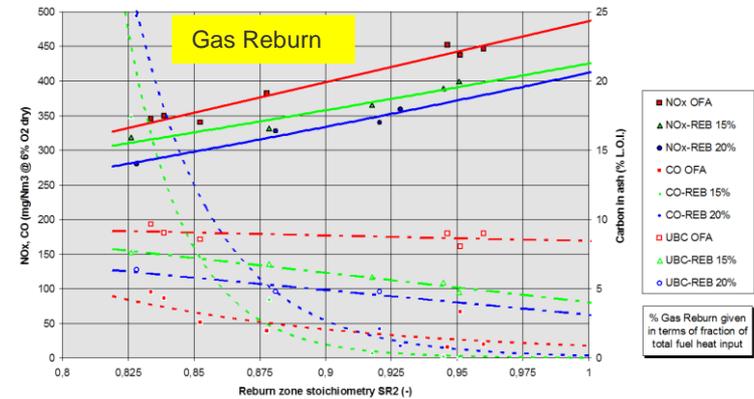
- Selective use of high volatile coals from a NO_x emission perspective
- Imported coals also have little or no chlorine
 - Introduces the possibility of using air staging techniques, in addition to low NO_x burners, to further reduce NO_x emissions



Gas Reburn – Longannet Unit 2



- EU Thermie funded project initiated in 1996, commissioned 1997/1998
- Tests on both UK and imported coal

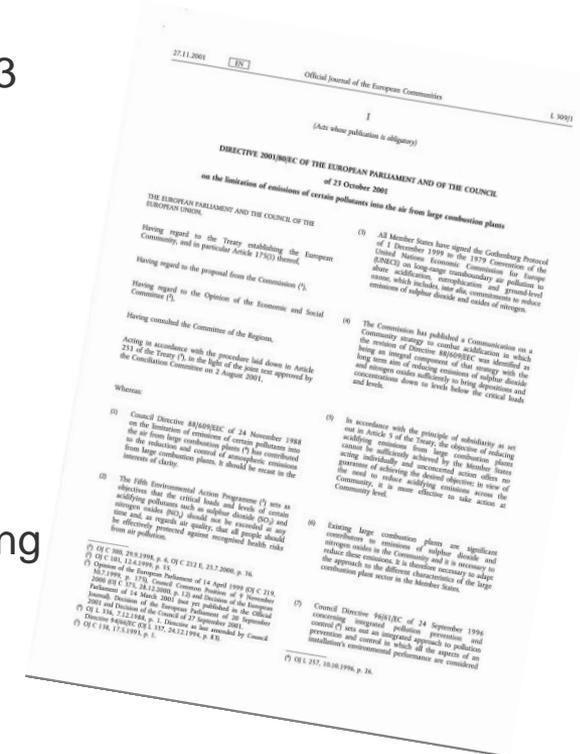


Presentation Overview

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Large Combustion Plant Directive 2001/80/EC

- Replaced “old” LCP Directive first agreed in 1988
- Introduced into the European Parliament and Council on 23 October 2001, and transposed and enacted into member state law 27 November 2002
- For existing plant in operation prior to 27 November 2003, compliance with Emission Limit Values (ELV’s) by 01 January 2008. For coal fired boilers these are
 - $\text{SO}_2 < 400 \text{ mg/Nm}^3$
 - $\text{NO}_x < 500 \text{ mg/Nm}^3$
 - $\text{Dust} < 50 \text{ mg/Nm}^3$
- In the period 01 January 2008 to 31 December 2016 existing plant can
 - Comply with more stringent ELV’s
 - $\text{SO}_2 < 200 \text{ mg/Nm}^3$
 - $\text{NO}_x < 200 \text{ mg/Nm}^3$
 - $\text{Dust} < 20 \text{ mg/Nm}^3$
 - Participate in the member state’s National Emission Reduction Plan (NERP) limited overall emissions (based on a year 2000 operating basis) from the plants included in the national plan
 - “Opt out” if the plant is considered to have limited life time left..defined as 20,000 operating hours post 01 January 2008



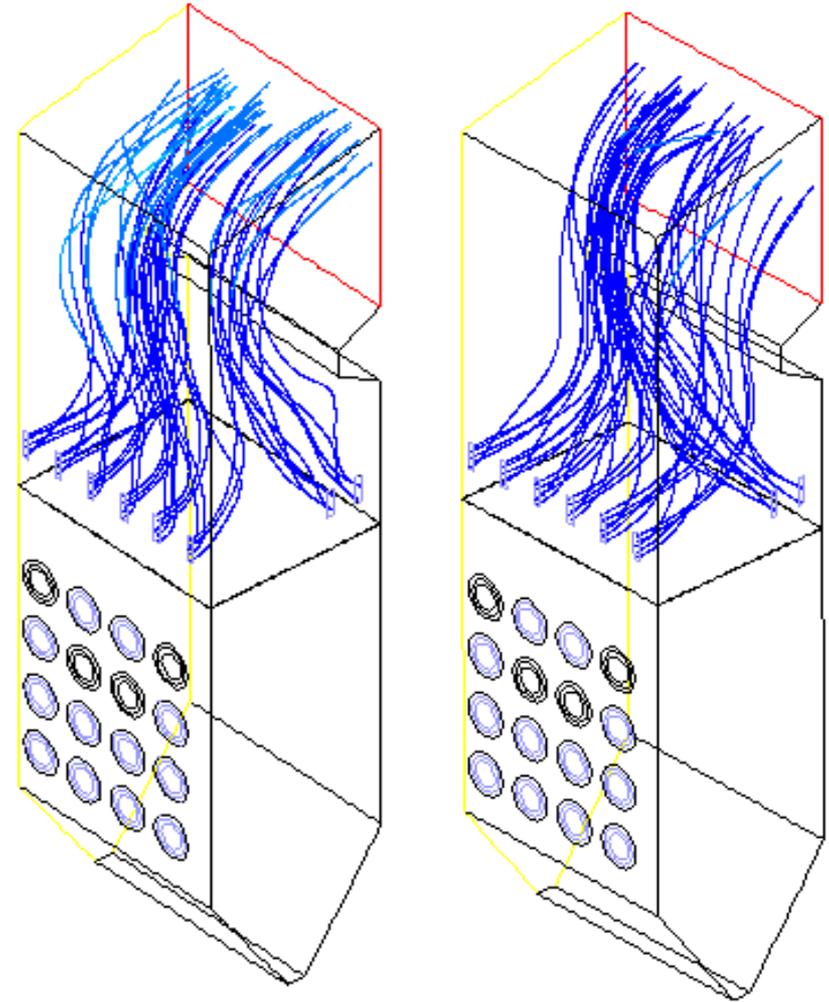
Doosan Babcock Burner Test Facility upgrade

- The original 50 MWt capacity Doosan Babcock single burner test facility built in the late 1980s was replaced a decade later with a 70 MWt capacity facility for the development of larger burners, for the new build overseas boiler market
- The larger facility was retrofitted with an overfire air capability to support burner development / proving in a two stage combustion environment, in support of 2001/80/EC compliance
 - Test burner size is 40 MWt in order to provide a meaningful staged residence time
 - Design rules developed for plant application



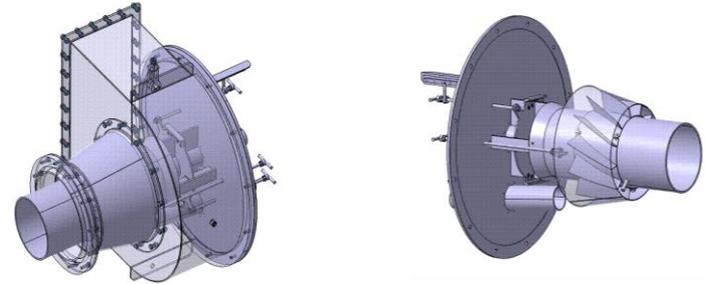
Phase II of the UK NOx reduction programme..the 2000's

- Air staging became the “Technology of Choice” for compliance with 2001/80/EC
 - Experience overseas ...USA, Europe..although generally not boosted
 - To maintain acceptable carbon in ash levels in the “tight” UK furnace designs boosting the overfire air injection pressure offered a solution
 - Air staging is an inherent part of T fired boiler technology
 - Test rig demonstration
 - The Longannet and VL reburn demonstrations further justified the application of the technology
- Elevation of overfire air ports relative to the combustion zone key
- The overfire air ports are designed to promote efficient mixing of the overfire air and combustion flue gases leaving the burner zone

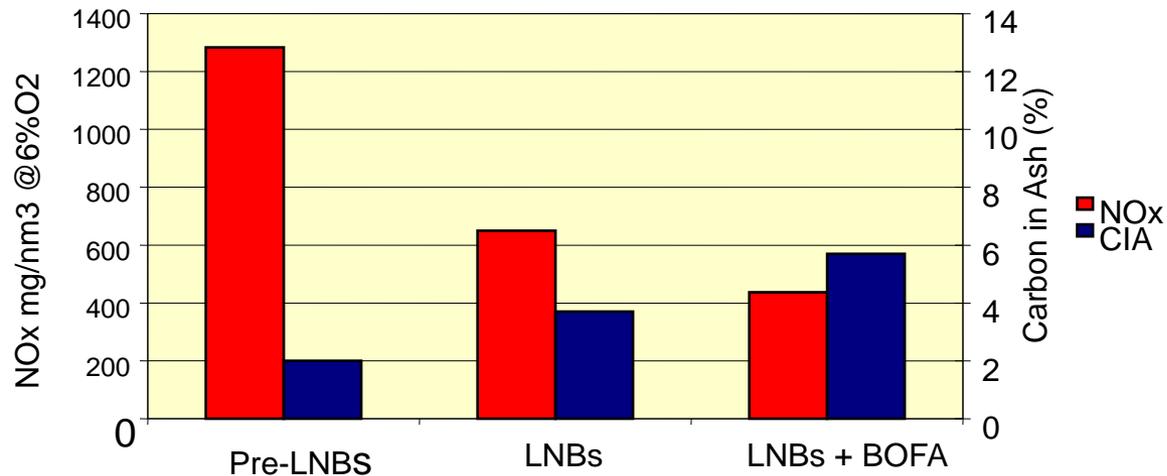


Typical BOFA application

- Twin stream design of over fire air port
 - Inner / outer stream control damper for air split control
 - Inner stream unswirled for penetration
 - Outer stream swirled for cross stream mixing



- Typical BOFA application..Drax Unit 1



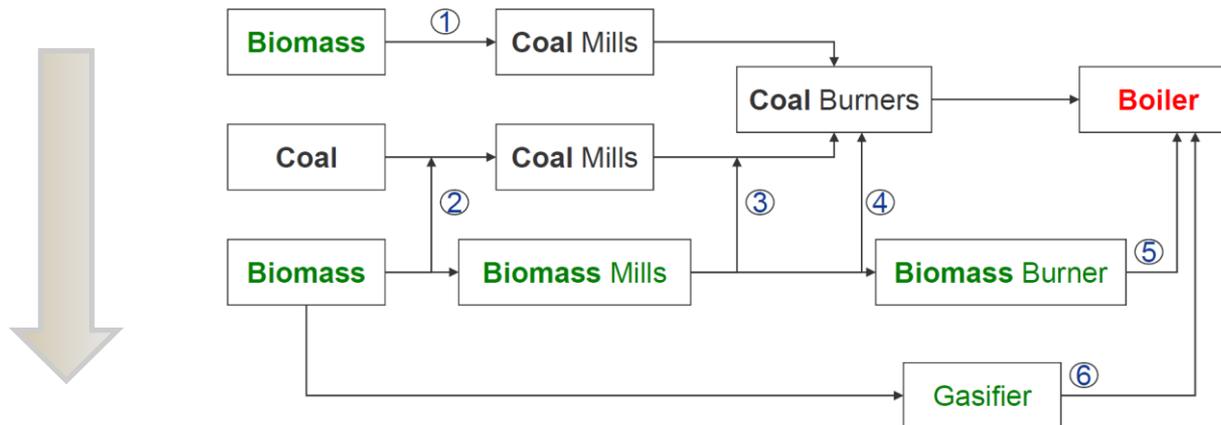
- By the end of 2008 all UK coal plant were NOx compliant, and all but four had installed FGD plant

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And also in the 2000's.....

- The Renewables Obligation introduced in April 2002 provided significant financial incentives to the generators of electricity from renewable sources
- The co firing of biomass in existing coal fired boilers was eligible, and most generators got involved
- Generally up to 10% biomass could be fired through the existing combustion system, depending on the mill type
- Range of options available, from co firing to full biomass conversion



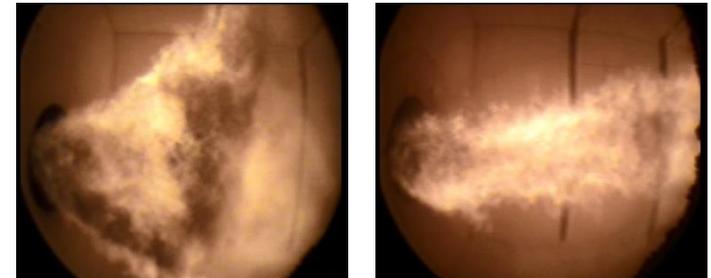
Dedicated 100% Biomass Conversions

- **Drax**....three of the six 660 MWe units now converted to dedicated biomass, possibility of a fourth under consideration
- **Ironbridge**.....the two 500MWe units fully converted between April and October 2013, with the intention of maximising operational hours on biomass prior to LCPD closure in November 2015



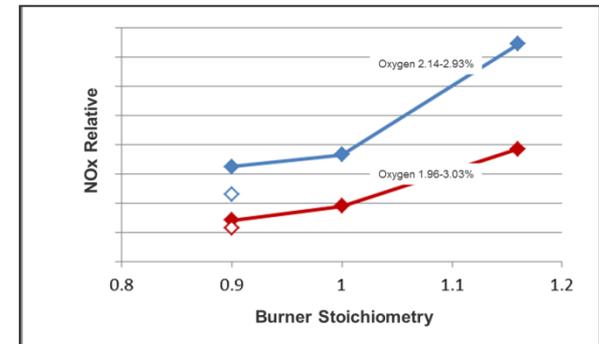
Two other coal fired units are also involved in dedicated biomass conversion

- **Uskmouth** ..three units total capacity 383MWe, plant was closed by SSE in May 2014, who have converted to 100% biomass
- **Lynemouth**.... the three 140MWe units were awarded a Contract for Difference in December 2015 for converting this power station to biomass. Lynemouth will receive the CfD subsidies until at least 2027. Doosan Babcock is currently undertaking the biomass conversion on the plant



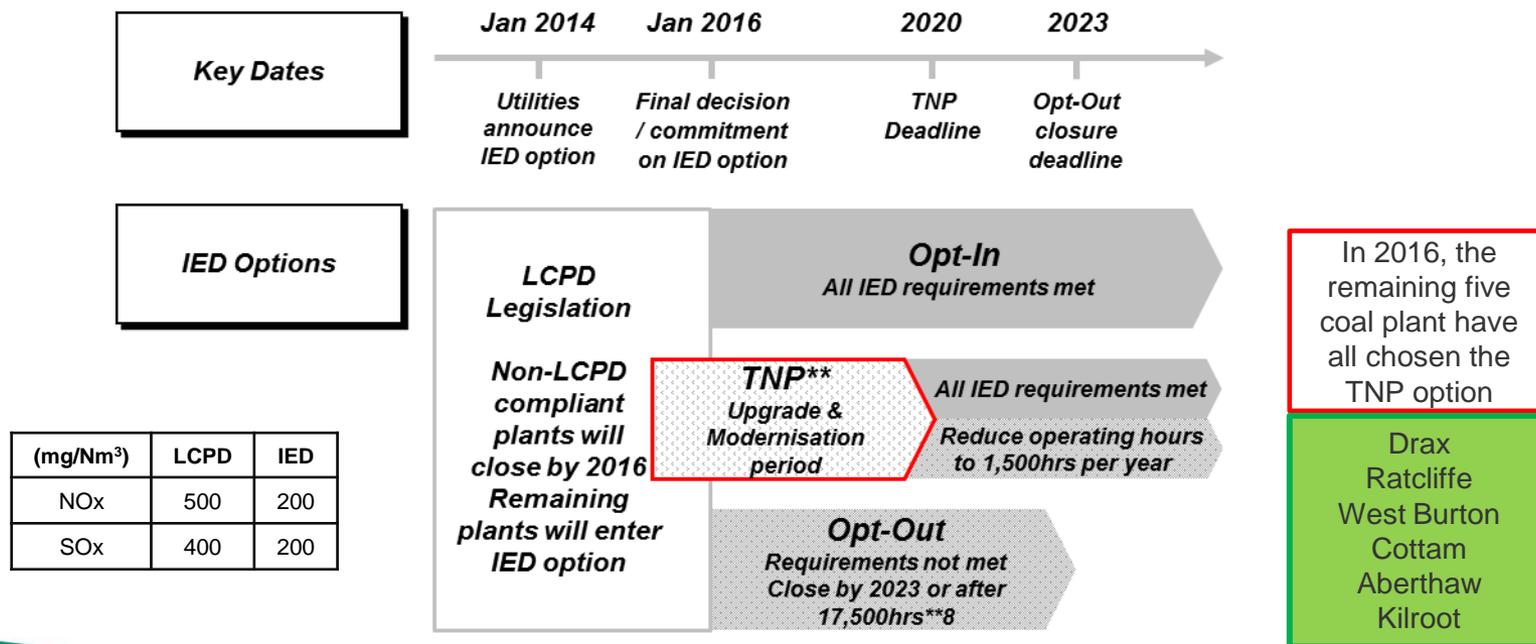
Unstaged burner

Low NOx burner



And also in the 2000's.....

- In November 2005 EC launched a review of European legislation on industrial emissions
- The Industrial Emissions Directive (IED) which came into force on 06 January 2011 replaces the Large Combustion Plant Directive (LCPD) and brings together all other European emission reduction legislation
- All plants that do not comply with LCPD must close by 2016. Plants that remain open will then be subject to the more stringent IED emission limits
- Operators must choose one of the three IED options by Jan 2016



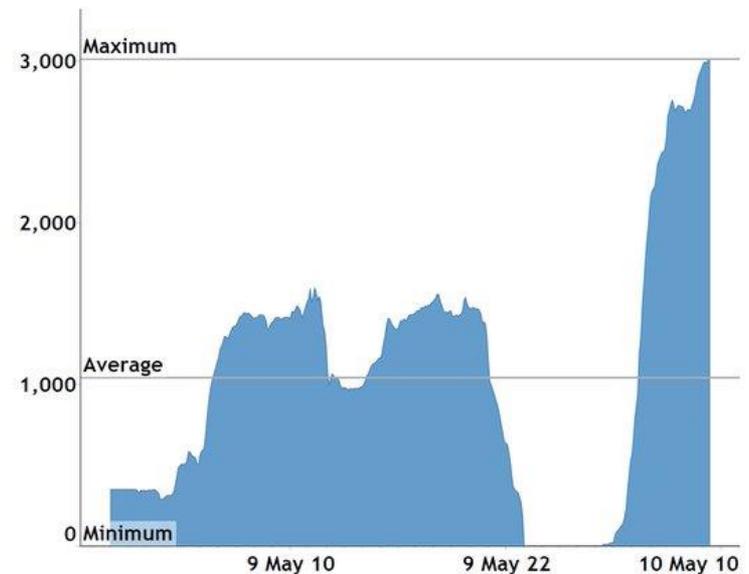
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- Where now for the UK electricity industry

- The UK Government announce plans to close all coal-fired power stations by 2025 and restrict their use by 2023
- Amber Rudd
 - *“We are tackling a legacy of underinvestment and ageing power stations which we need to replace with alternatives that are reliable, good value for money, and help to reduce our emissions.*
 - *It cannot be satisfactory for an advanced economy like the UK to be relying on polluting, carbon intensive 50-year-old coal-fired power stations.*
 - *Let me be clear: this is not the future.*
 - *We need to build a new energy infrastructure, fit for the 21st century.*
 - *Our determination to cut carbon emissions as cost effectively as possible is crystal clear and this step will make us one of the first developed countries to commit to taking coal off our system”*
- The Government said it will consult early 2016 on when to close all coal-fired power stations. The consultation will set out proposals to close unabated coal-fired power stations by 2025 - and restrict use from 2023

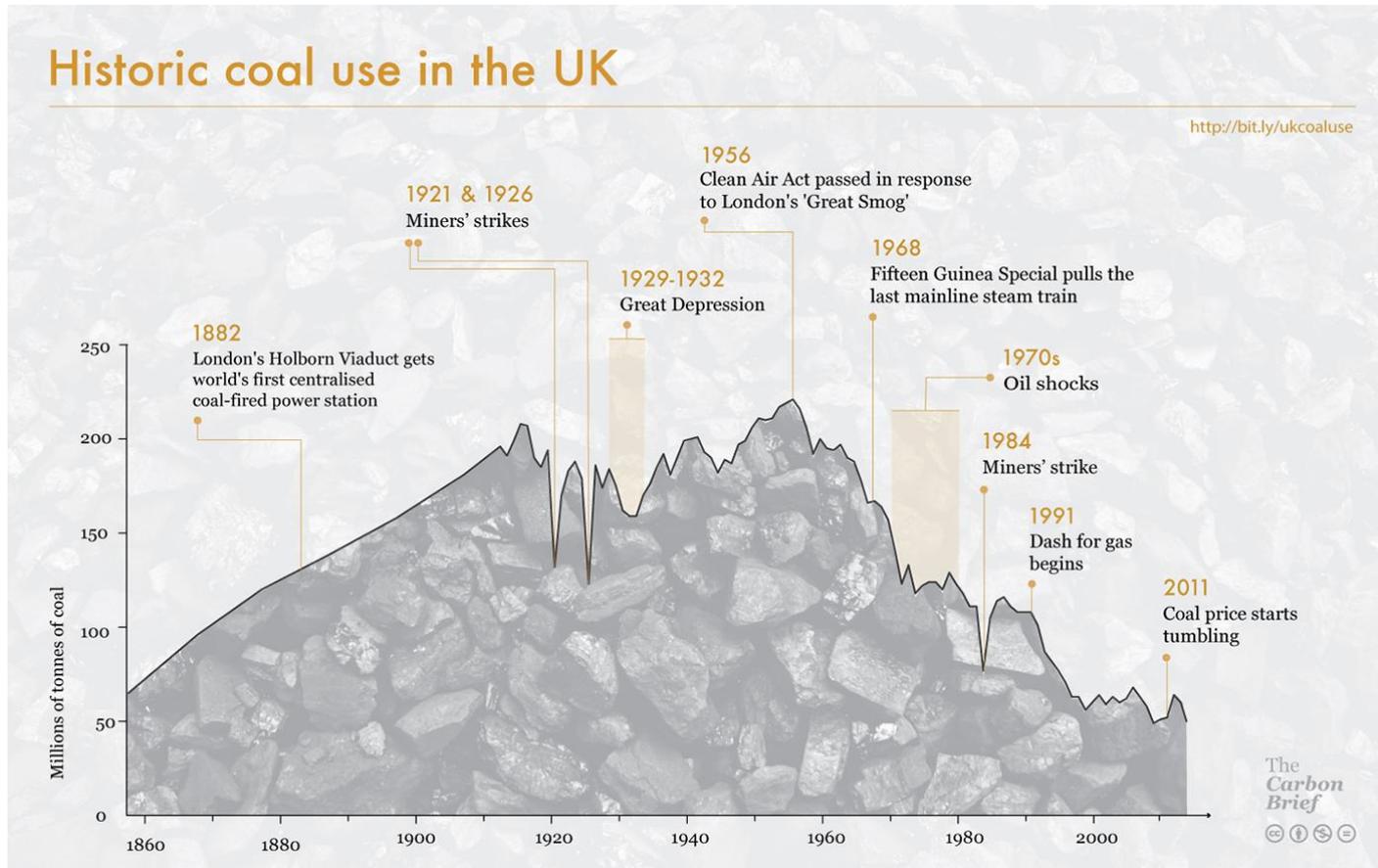
.....May 2016.....

- Coal generation fell to a record low in May 2016, supplying just 1TWh of power during the month, according to the Department for Business, Energy and Industrial Strategy (BEIS)
- Coal generation was down by 72 per cent year-on-year during the second quarter of 2016 at 4.3TWh. Its share of total output fell to 6.8 per cent – the lowest level in 21 years
- No electricity from coal was generated Tuesday morning 10 May 2016, for what is believed to be the first time since the 19th century, in a major milestone in the decline of coal as a power source
- This was the first time there had been no electricity production from coal since the era of central electricity generation began with the construction of the UK's first coal plant in 1882



The Decline of Coal in the UK

- The world's first coal superpower, the U.K., now produces less power from coal than it has since at least 1850.



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Looking into the future

- Doosan Babcock's market environment is changing
 - *50% of UK coal capacity closed since 2007 and post 2025 no coal*
 - *37% share value (100bn€) lost 2008-13 by 5 utilities supplying 60% of Europe's electricity*
 - *150% increase in renewable generation in UK in the last 4 years, with further increases planned*
 - *Installed solar power has doubled globally 7 times in the past 10 years, wind 4 times*
 - *Environmental targets require clean generation across heat and transport as well as electricity*
 - *Renewables, distributed generation and energy storage are all being considered as solutions*
- To deliver a sustainable future Doosan Babcock requires to adapt, from a business perspective, to the changing market environment
- To this end, Doosan Babcock identified key questions to be addressed in a Scenario Planning exercise
 - *The energy (electricity, heat and transport) scenarios in the UK may change as increasing decarbonisation occurs, combined with potential changes in demand side management technology and capability, what are the resultant changes in our energy landscape that we might expect to see on this pathway between now and 2025?*
 - *Given these changes what products, technologies and resources should Doosan Babcock be investing in to deliver a sustainable future?*

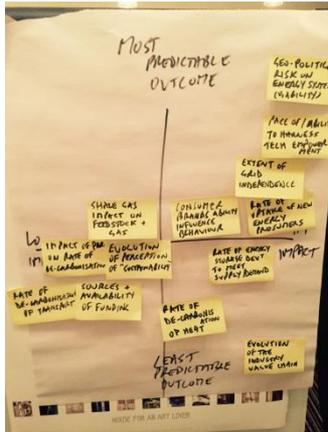
Uncertainty Ranking Matrix

Most predictable outcome

Least predictable outcome

Low impact

High impact



Shale gas impact on feedstock and gas

Consumer brands availability influence behaviour

Geo-political risk on energy systems (viability)

Pace of, and ability to, harness technological empowerment

Extent of grid independence

Rate of uptake of new energy prosumers

Impact of Paris on rate of decarbonisation

Evolution of perception of Sustainability

Rate of energy storage development to meet supply / demand

Sources and availability of funding

Rate of decarbonisation of transport

Rate of decarbonisation of heat

Energy as a pawn in political relationship

Evolution of the Industry value chain

Impact of government incentives on investment decisions

Evolution of energy flow management

Scenarios for UK Energy System Evolution

Zero emissions a reality

A Brand New "Business As Usual"



UK desire to meet ambitious, internationally binding emissions targets drive A New BAU. The government continues to promote centralised electricity generation infrastructure, with large generation assets supplying the National Grid.

Centralised

Evolution of energy management

World events lead to an inward-looking national government with security of supply and affordability as priorities. UK retrenches to fossil fuels.

Groundhog Day



Smart Life



UK desire to meet ambitious, internationally binding emissions targets drive Smart Life. The government introduces policies which support innovation in, and generation from, small scale renewable generation technologies and energy storage. Decarbonisation of heat and transport increases.

flow

Decentralised/ Localised

Governments fail to agree internationally binding targets on emissions. UK government provides no clear energy policy. Technological innovation enables regional energy hubs for distributed generation to begin playing a more significant role in the energy mix.

Dragons Slay Dinosaurs

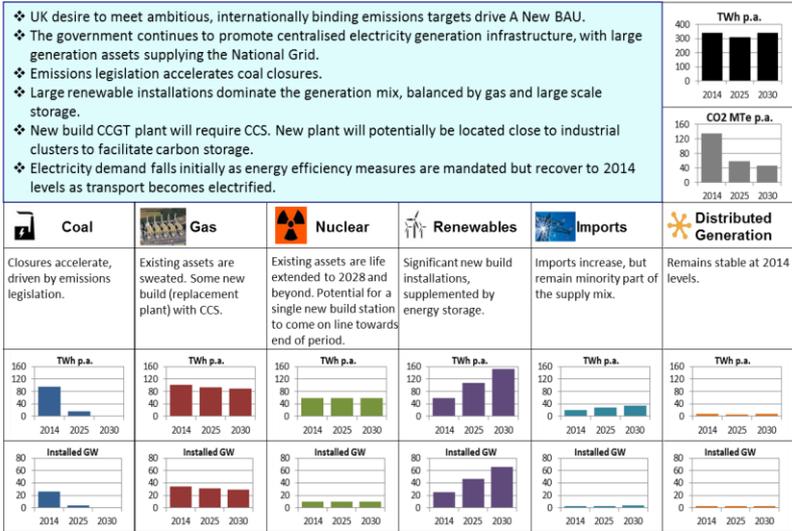


Failing to meet emission targets

Government and society appetite for zero emissions

Scenario Power Profiles

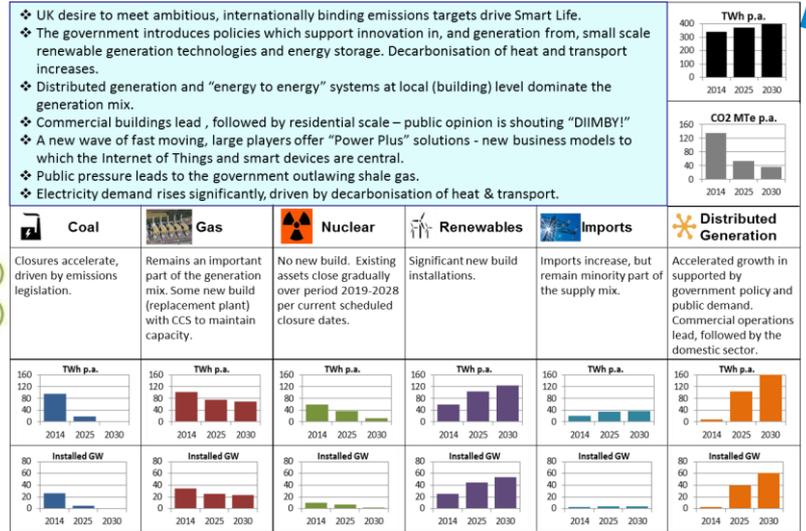
Zero emissions a reality



reality



Government and society appetite for zero emissions

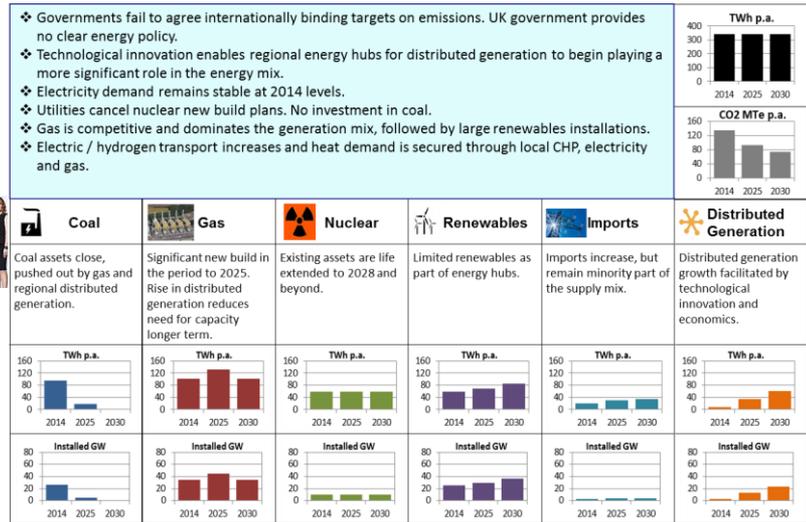
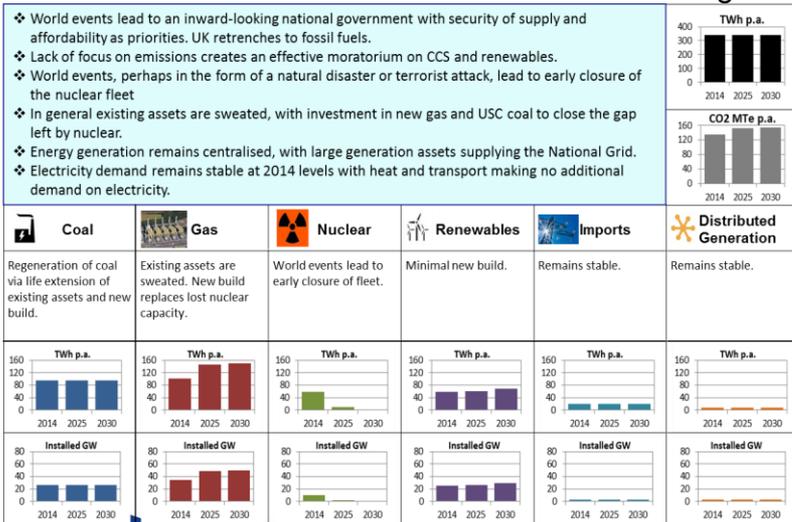


Centralised

Evolution of energy management

flow

Decentralised

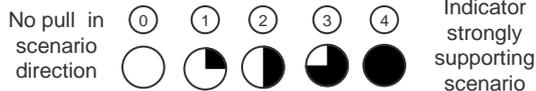


Failing to meet emission targets

Early Warning Indicators – September 2015

Indicator	Current Comments	Smart Life	Dragons Slay Dinosaurs	Brand New BAU	Groundhog
Environmental Commitments	<ul style="list-style-type: none"> Renewable energy outstrips coal for first time in UK electricity mix COP21 participants indicate INDCs are moving closer to a 2 degree scenario 				
Energy Affordability	<ul style="list-style-type: none"> Developer Claims UK Solar Has Hit Grid Parity 				
Security of Supply	<ul style="list-style-type: none"> UK guarantees £2bn nuclear plant deal as China investment announced Fast pace of power plant closures threatens UK electricity grid Eggborough coal plant closure worsens UK power crunch 				
Energy Demand	<ul style="list-style-type: none"> SSI closure 				
Key Regulation Changes	<ul style="list-style-type: none"> CBI warning over renewables subsidies 				
Key events / must haves	<ul style="list-style-type: none"> Government will seek to close all coal units in UK by 2023 				
What are the main Utilities / Suppliers doing	<ul style="list-style-type: none"> Drax pulls out of £1bn carbon capture project National Grid CEO: Large Power Stations For Baseload Power Is Outdated Shell pulls out of Arctic 				
First mover indicators	<ul style="list-style-type: none"> Osborne poaches Labour peer to lead rail and energy overhaul UK's small energy suppliers gain market share from 'big six' Balcombe 'fracking village' to go 100 per cent solar power 				

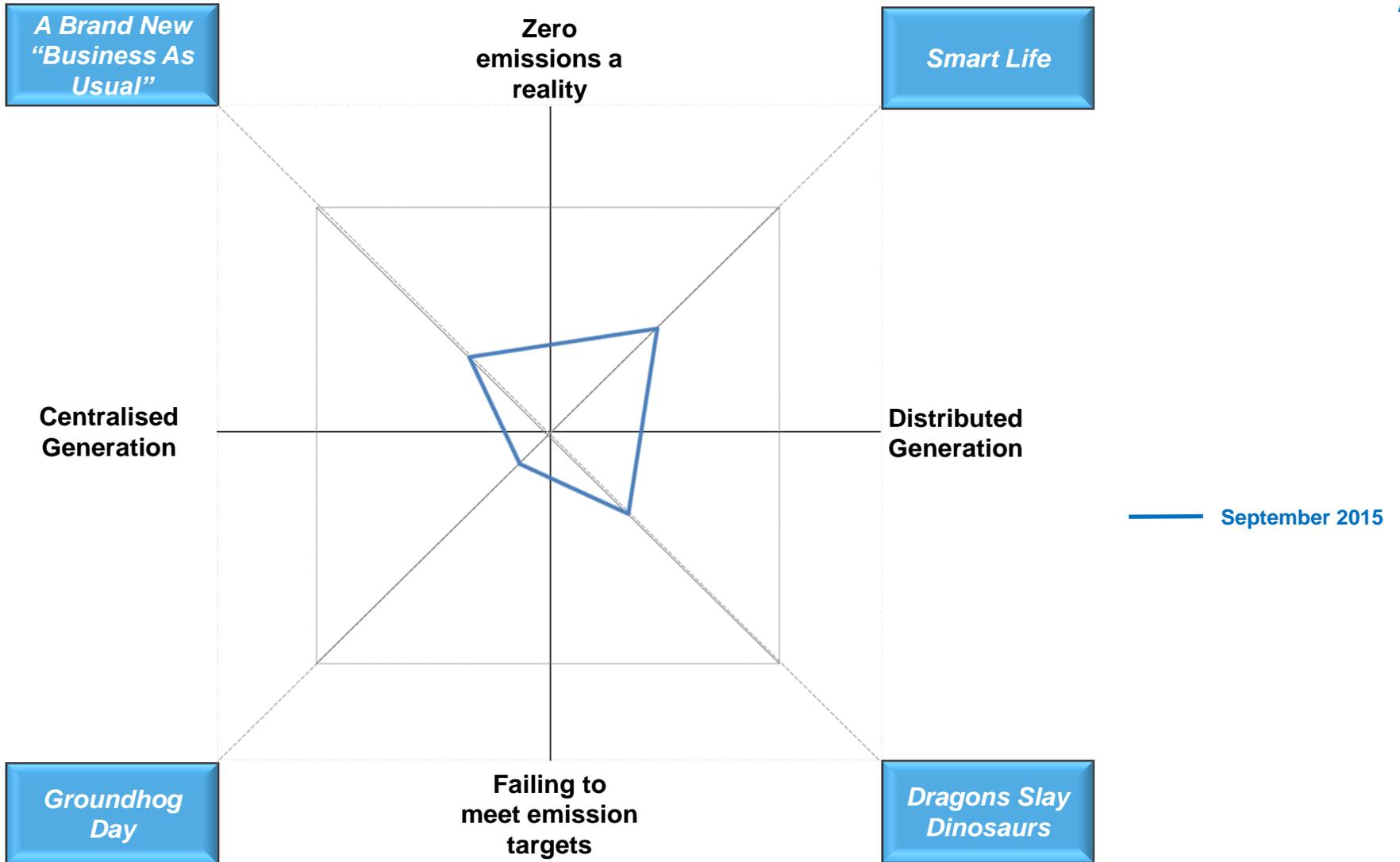
Scoring



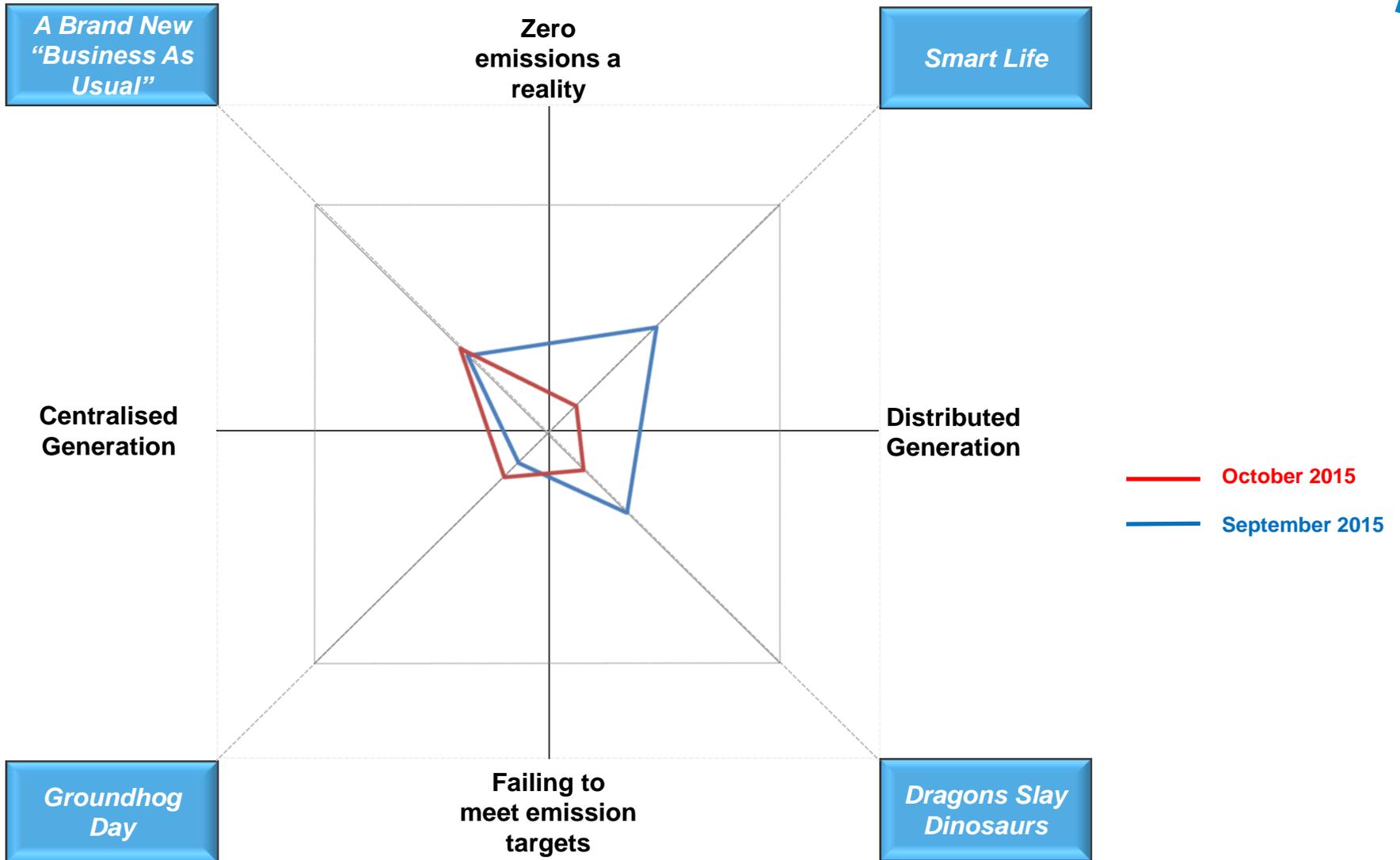
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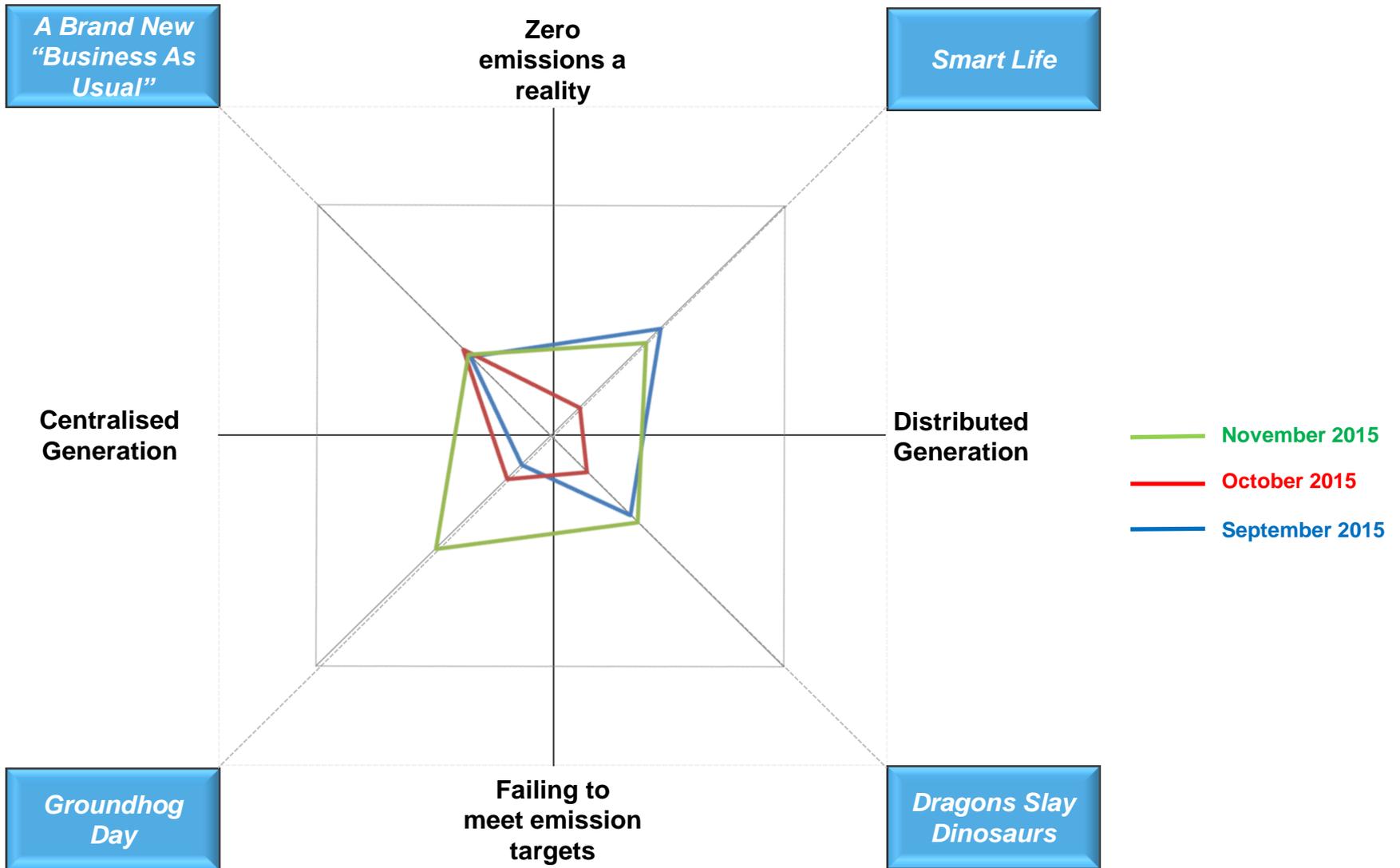
EWI Output – September 2015



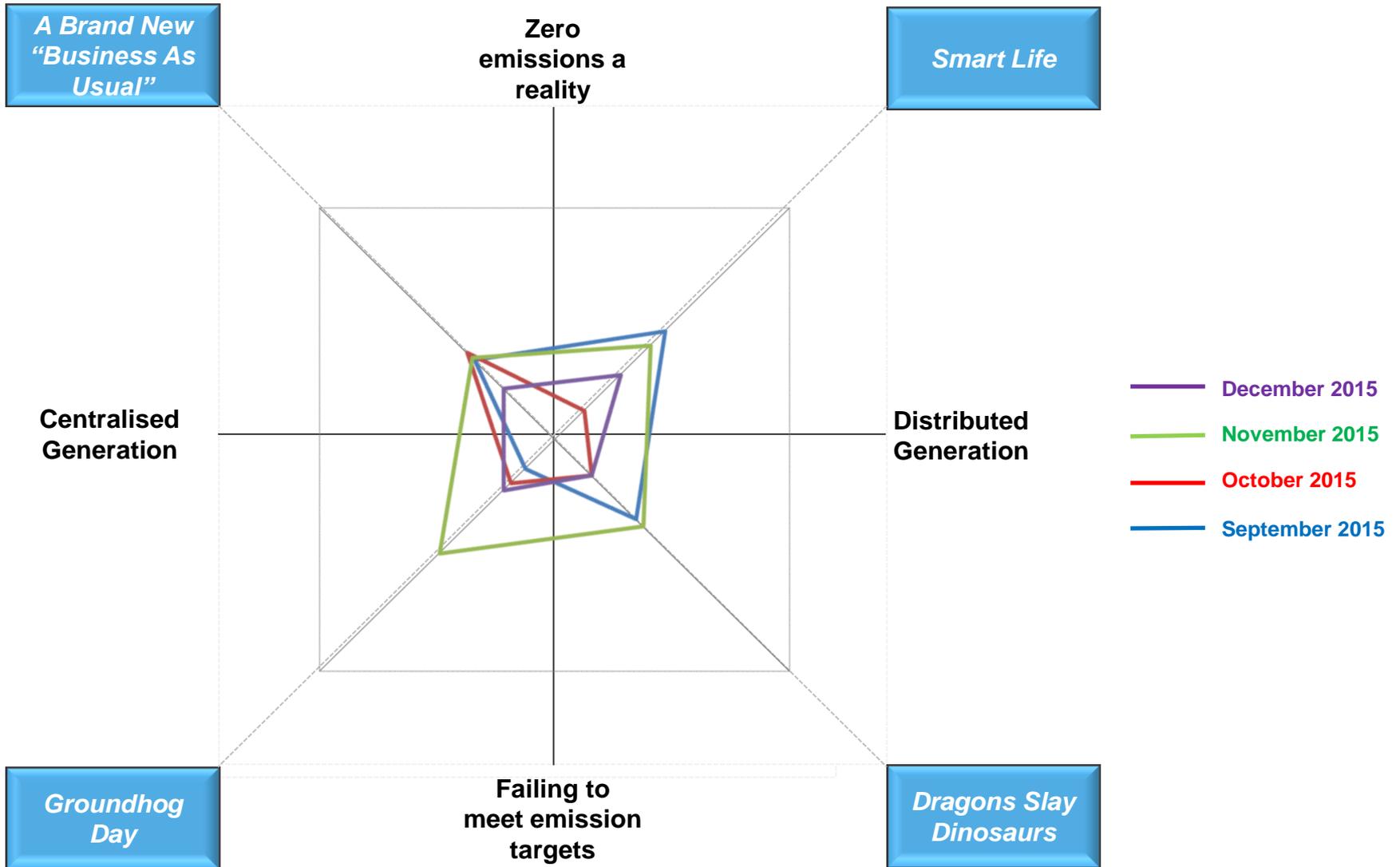
EWI Output – October 2015



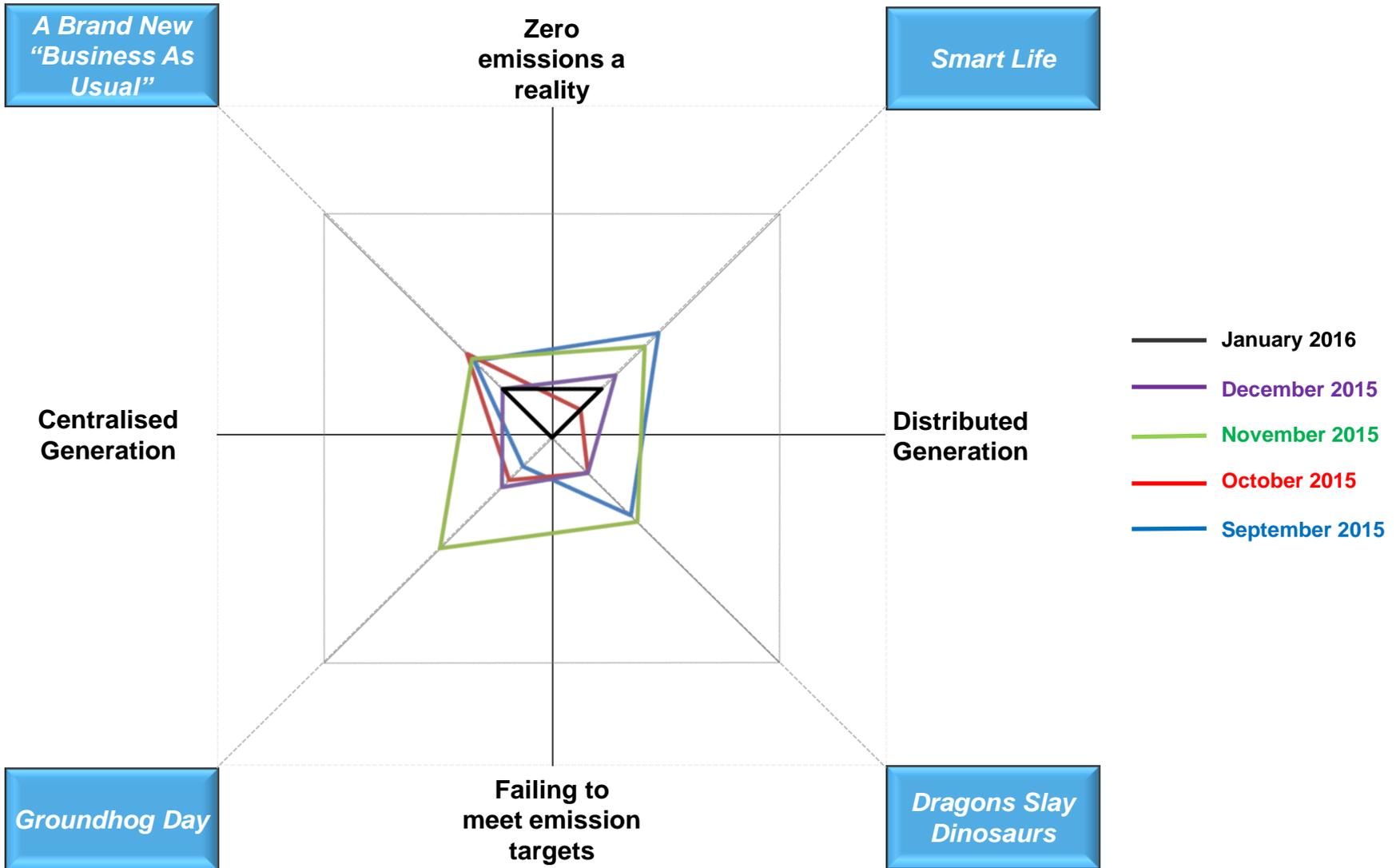
EWI Output – November 2015



EWI Output – December 2015

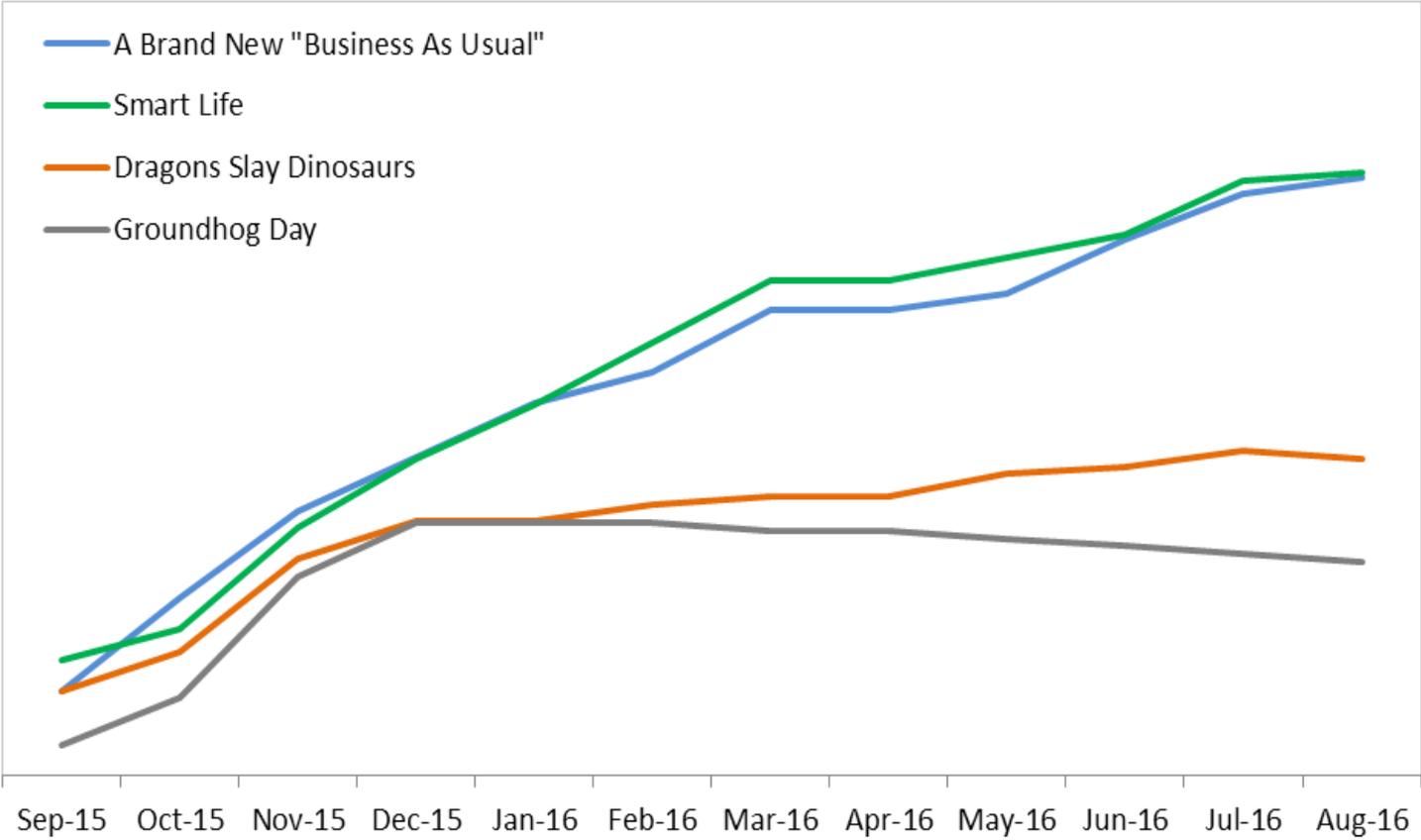


EWI Output – January 2016



Early Warning Indicators – August 2016

Cumulative Monthly Indicators



----- End of initial 6 month monitoring period



Conclusions

- The first line of my opening slide
 - “ 1920’sover 480 authorised suppliers of electricity in England and Wales
- The focus on large centralised thermal and nuclear plant for electricity generation reduced this number somewhat => “Big 6” generators
- However, the UK has seen a step change in the past ten years or so in the sources of electricity generation, driven by renewables
 - In 2011, 230,000 solar power projects in the UK, total installed generating capacity of 750 MW. In April 2016 almost 10GW of solar power installed, 22GW predicted by 2020
 - At August 2016, there are 6,938 wind turbines in the UK with a total installed capacity of over 14GW
 - National Grid recognising that the generation and demand landscape is changing and now recognising energy storage as a factor going forward
- Despite the huge investment , and the experience gained, over the last thirty years in cleaning up emissions from coal fired plant, and in improving efficiency, the possibility of new coal fired plant (even with carbon capture) being built in the UK and Western Europe seems remote today.
- It is hard to imagine today the disruptive event necessary to restore coal to its former glory as an electricity production source in the UK.....